

# CareFlight

CareFlight Limited  
(a company limited by guarantee)

ACN 003 093 445

## ANNUAL FINANCIAL REPORT 30 APRIL 2015



CareFlight Limited  
4-6 Barden Street  
Northmead NSW 2152

# CAREFLIGHT LIMITED DIRECTORS' REPORT

The directors present their report together with the financial report of CareFlight Limited ("CareFlight") and of the Group, being CareFlight and its subsidiary, for the financial year ended 30 April 2015 and the Auditor's report thereon.

## 1. Overview of Operations

CareFlight's mission is to "save lives, speed recovery and serve the community by providing the highest standard of rapid response critical care".

In the 12 months under review, we are pleased to report that we have strengthened our position and capabilities while continuing to expand the scope and reach of our live-saving work.

## 2. Strategic Plan

A key focus this year was the development of a new strategic plan to provide a clear pathway for further growth and to secure CareFlight's leadership position in quality aeromedical services.

## STRATEGIC FOUNDATIONS 2015-18



## 3. Social Impact

Over the year in review, CareFlight flew 2,930 missions and reached 5,170 patients. The year also saw the development of a new approach to measuring and reporting on the organisation's social impact. This approach shows, and allows us to evaluate, how all aspects of operations contribute to achieving our mission and purpose and will be reflected in a more comprehensive social outcome reporting structure for the future.

The following diagram illustrates the new framework.



### 4. Year in Review

As the year came to a close, we found ourselves looking confidently and optimistically to the future, with a clear eyed focus on the opportunities ahead. The successes and the disappointments of the past 12 months were critical in informing the new strategic plan that will underpin further growth in our service footprint and increase our social impact.

#### *Government tenders*

An exceptional effort went into a bid for the long-term NSW Ambulance helicopter contract for Greater Sydney and southern NSW, ultimately awarded to Toll Helicopters in December 2014. Although this was a great disappointment, the subsequent debrief made it clear that it was in no way a reflection on CareFlight or the quality of our proposal. Rather, we learnt how difficult it was to compete against very large and well-resourced commercial operators.

Through the process we gained invaluable experience in major tenders, sharpening our focus on building the financial strength necessary to compete for major government contracts in future.

The next opportunity will emerge in 2016 after the postponement this year of a tender for a new government helicopter solution in South Australia, where the fleet is shared between ambulance, police and emergency services. The delay will provide more time to better understand the government's requirements and present a compelling offering.

#### *Supporting the oil and gas sector*

We commenced a six-year contract to deliver a tailored aeromedical solution for the giant Ichthys oil and gas project off Australia's north-west coast. The contract gives CareFlight both immediate and long term strategic benefits.

In the short term, the integrated rotary wing and fixed wing medivac capability, staffed by CareFlight doctors, nurses and paramedics, provides a new source of income and extra resources.

More importantly, within a very short period this service was there to respond to a number of life-threatening emergencies.

Looking to the future, the contract serves as a beach-head in the dynamic and fast growing mining, oil and gas sector. Here, CareFlight can establish its credentials as an innovative and effective partner in caring for people in some of the most challenging environments on the planet.

#### *Helicopter upgrade*

In July 2014, CareFlight's "bigger, faster, further" new AW139 helicopter came on line. The AW139 underwent an extensive refit by our engineering team in our new Darwin hangar, preparing the aircraft for the tough conditions of the Top End. It is already delivering for sponsors TIO and our Top End donors who funded the upgrade; the new helicopter has completed 99 missions and 265 flying hours since it came on line in August 2014.

#### *Rapid response service*

Our Westmead rapid response helicopter service is fully funded by the community. As such, it fell outside the scope of the NSW helicopter tender process.

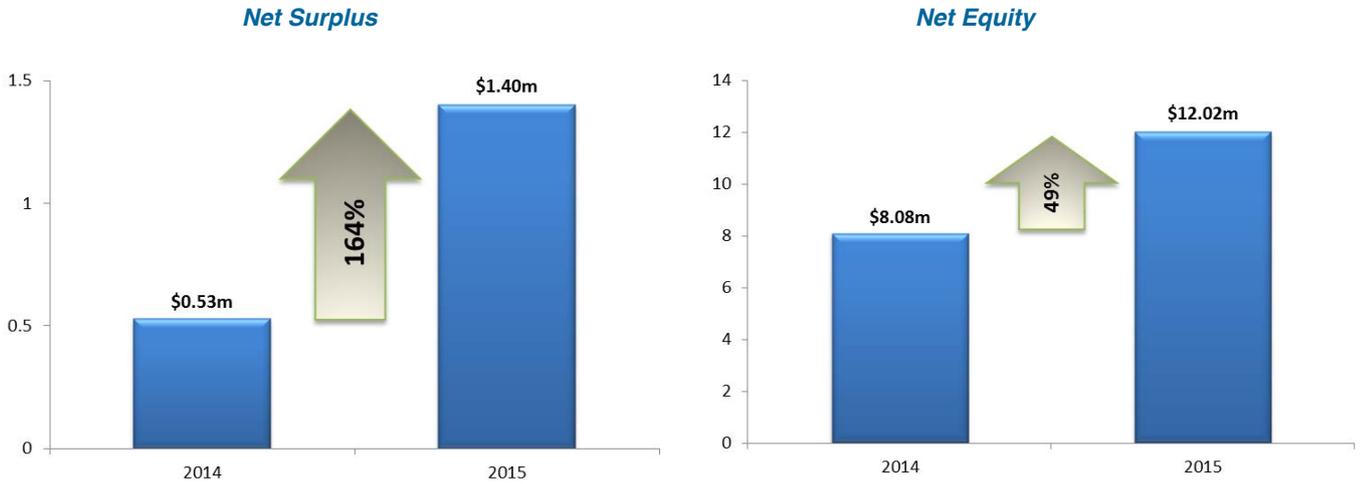
Having evolved out of a clinical trial, there has been a degree of uncertainty about the place of this specialist service in the NSW emergency aeromedical landscape. Despite that uncertainty, we saw a marked increase in tasking levels and number of patients treated as the year progressed with 358 missions flown in total, a 24 per cent increase in tasking over the prior year. We believe this reflects a better understanding by the tasking authorities in NSW Ambulance of the value of the service and its unique capabilities.

Pleasingly, the NSW Government and NSW Ambulance have indicated ongoing support for our specialist rapid response service. We expect this to be followed by tangible measures in the year ahead to embed it in the system on a sustainable financial basis in a way that does not mean total reliance on donations but maintains its strong community ties and support.

5. Financial Overview

Group revenue increased by \$7.3 million (10.7%), from \$68.0 million to \$75.3 million. The increase in revenue is mainly attributable to our new contract to provide aeromedical support services for the Ichthys oil and gas project in north-west Australia.

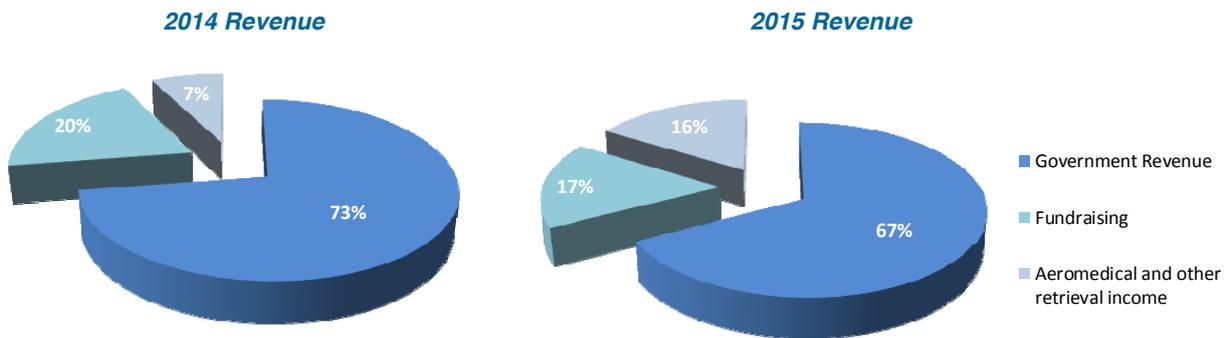
The charts below provide a financial snapshot for the last two financial years of the organisation.



The net surplus for the year ended 30 April 2015 was \$1.4 million (2014 surplus \$0.5 million). Group surplus has increased by 164% from last year due to a combination of increased revenue and tighter expenditure control measures. The increased surplus flows into equity, building our financial strength and supporting our charitable purpose.

Net Equity increased by \$3.9 million, up from \$8.1 million to \$12.0 million. Apart from net surplus the increase in equity is due to revaluation of aircraft.

Change in Revenue Mix



6. Board and Senior Management Changes

Board

In February, Professor Danny Cass stepped down from the Board. This was linked to his decision to step down from his position as Head of Trauma of the Children’s Hospital at Westmead as he transitions to retirement.

Danny has been a long-standing advocate for CareFlight’s rapid response model of trauma care. As a paediatric surgeon, he saw first-hand the benefits of getting paediatric trauma patients directly from accident scenes to specialist children’s hospitals, and he actively promoted these benefits within the health system. We thank Danny for his support of CareFlight and his service to CareFlight during his time on the Board.

## CAREFLIGHT LIMITED DIRECTORS' REPORT

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### 6. Board and Senior Management Changes (continued)

#### *Board (continued)*

We are delighted to welcome Dr Nick Coatsworth as a Director of CareFlight. Nick is a Fellow of the Royal Australasian College of Physicians and specialises in both respiratory medicine and infectious diseases. He currently holds the position of Acting Executive Director at the National Critical Care and Trauma Response Centre in Darwin.

Nick is deeply committed to humanitarian causes. As a doctor with Medecins Sans Frontieres, he has worked in Congo-Brazzaville, Chad and Sudan in the Darfur region. He was elected to the Board of Medecins Sans Frontieres in Australia in 2008, serving as President in 2010 and 2011. In the Northern Territory, Nick is very involved with indigenous health, regularly visiting remote indigenous communities.

With Nick's appointment, CareFlight now has three resident Directors in the Northern Territory, with Nick joining existing NT-based directors Trish Angus and Ian Badham.

David Bowen resumed his role on the CareFlight Board in early 2015. David had taken extended leave-of-absence to concentrate on his very demanding role as Chief Executive Officer of the National Disability Insurance Agency.

#### *Senior Management*

The management team was very stable, strengthened during the year with two additional appointments.

Natalie Gallagher brings 18 years of HR experience, predominantly from the legal and finance sectors, to the role of Human Resources Manager. With her experience and skillset, she is well equipped to lead our People Strategy and help make CareFlight an Employer of Choice.

Mark Lever, General Manager Public Affairs and Communications, has extensive experience in journalism, politics and with our former sponsor Insurance Australia Group. His role is to guide brand development and build reputational capital to support our growth and diversification goals.

### 7. Thank you

Firstly, we acknowledge our dedicated staff for their commitment to CareFlight: our doctors, nurses, pilots and aircrew who are up for every mission, no matter how long or demanding; our engineers who keep our aircraft safe and serviceable; our education and training teams who travel the country teaching life-saving skills where they are needed most; and our support staff who work hard behind the scenes to keep it all going. We thank them for their willingness to always go above and beyond.

We also thank our partners and sponsors for recognising the value of our work, investing in us and promoting our cause through their networks.

Finally, we express our deep thanks and appreciation to our donors, volunteers and supporters in the communities we serve. Their contributions make what can often be a life-saving difference to many people. We are grateful for their loyalty and support and, in carrying out our mission, seek to be worthy of their trust.

Signed in accordance with a resolution of the directors:

  
Andrew Refshauge  
Chairman

  
Garry Dinnie  
Director

Dated at Sydney on 23 June 2015

## CAREFLIGHT LIMITED CORPORATE GOVERNANCE REPORT

### 1. Directors' Details

The directors of the Company at any time during or since the end of the financial year are:

Name, qualifications and independence status	Age	Experience and special responsibilities
Andrew REFSHAUGE MB, BS, FAICD Chairman Independent Non-Executive Director	66	<ul style="list-style-type: none"> <li>• Extensive experience at the highest levels of government.</li> <li>• Former Deputy Premier of NSW, former Treasurer and Minister for Health, Planning, Housing, Education, Training, State Development and Aboriginal Affairs.</li> <li>• Former medical practitioner.</li> <li>• Director and Chairman since 18 December 2007.</li> </ul>
Derek COLENBRANDER BA, LLB Chief Executive Officer Executive Director	61	<ul style="list-style-type: none"> <li>• Long career in private legal practice as a corporate and commercial lawyer, followed by general management experience.</li> <li>• Solicitor and Notary Public.</li> <li>• Director since 19 December 2003.</li> </ul>
Patricia ANGUS PSM, MTH Independent Non-Executive Director	68	<ul style="list-style-type: none"> <li>• Extensive experience as a senior executive in the Northern Territory Public Service in health and housing policy, and programs and services to indigenous people</li> <li>• Northern Territory resident director.</li> <li>• Member of Top End Hospital Network Governing Council</li> <li>• Member of the Audit &amp; Risk Committee</li> <li>• Director since 24 June 2013.</li> </ul>
Ian BADHAM OAM, BSc Executive Director	69	<ul style="list-style-type: none"> <li>• Extensive experience in journalism and corporate administration and the development of civil helicopter rescue services in Australia since 1971.</li> <li>• Northern Territory resident director.</li> <li>• Director since 9 May 1986.</li> </ul>
David BOWEN BA, Dip Law Independent Non-Executive Director	58	<ul style="list-style-type: none"> <li>• Extensive experience in the insurance industry and in government legal administration.</li> <li>• Chief Executive Officer, National Disability Insurance Agency.</li> <li>• Former Chief Executive Officer, Lifetime Care and Support Authority.</li> <li>• Former General Manager, Motor Accidents Authority.</li> <li>• Director since 18 December 2007.</li> </ul>
Daniel CASS MBBS, FRCS, FRACS Independent Non-Executive Director	65	<ul style="list-style-type: none"> <li>• Experienced surgeon with extensive interests in injury prevention and post trauma management in a paediatric setting.</li> <li>• Director of Trauma at the Children's Hospital, Westmead.</li> <li>• Professor of Paediatric Surgery at the University of Sydney.</li> <li>• Appointed 4 February 2013.</li> <li>• Resigned 27 February 2015.</li> </ul>

## CAREFLIGHT LIMITED CORPORATE GOVERNANCE REPORT

Name, qualifications and independence status	Age	Experience and special responsibilities
Nicholas COATSWORTH MBBS (Hons), MIntPH, FRACP Independent Non-Executive Director	37	<ul style="list-style-type: none"> <li>• Experienced consultant physician at Royal Darwin Hospital specialising in respiratory medicine and infectious diseases.</li> <li>• Acting Executive Director, National Critical Care and Trauma Response Centre.</li> <li>• Northern Territory resident director.</li> <li>• Former President Medecins Sans Frontieres Australia.</li> <li>• Appointed 23 June 2015.</li> </ul>
Garry DINNIE BCom, FCA, FAICD, MIIA (Aust), FAIM Independent Non-Executive Director	63	<ul style="list-style-type: none"> <li>• Extensive experience in financial and accounting matters, risk management and regulatory regimes with broad-based business experience across a number of industries.</li> <li>• Former senior partner of a leading accounting firm.</li> <li>• Director of various public and private companies.</li> <li>• Chairman of the Audit &amp; Risk Committee.</li> <li>• Director since 23 February 2010.</li> </ul>
Anna GUILLAN MBA Independent Non-Executive Director	57	<ul style="list-style-type: none"> <li>• Extensive experience in sales and marketing in the tourism and hospitality industry.</li> <li>• Regional Director, Sales and Marketing, Australia and New Zealand, Kerzner International.</li> <li>• Member of the Audit &amp; Risk Committee.</li> <li>• Director since 14 December 2010.</li> </ul>

### 2. Directors' Meetings

The number of directors' meetings (including meetings of committees of directors) and number of meetings attended by each of the directors of the Company during the financial year are:

Director	Board		Audit & Risk Committee	
	Eligible to Attend	Attended	Eligible to Attend	Attended
A Refshauge	10	10	-	-
D Colenbrander	10	10	-	-
P Angus	10	7	2	2
I Badham	10	9	-	-
D Bowen *	2	2	-	-
D Cass	9	5	-	-
N Coatsworth	-	-	-	-
G Dinnie	10	10	2	2
A Guillan	10	6	2	2

\* David Bowen was granted leave of absence until 31 December 2014.

## 3. Corporate Governance Statement

### **Board of Directors**

The Company's Constitution provides for at least three directors and such greater number as the directors may determine. The Board currently comprises eight directors, six of whom are non-executive directors.

### **Role of the Board**

The Board:

- provides strategic leadership and direction for CareFlight
- sets Management's goals and approves the annual budget
- progressively monitors and reviews the Company's risk management strategies including the integrity of internal control and management information systems.

The Board may, subject to the Corporations Act and CareFlight's Constitution, delegate a range of functions, powers and duties to committees and Management.

The Board monitors and reviews the Company's compliance with its statutory obligations, not only to meet the Company's legal obligations, but also to provide assurance to the thousands of generous CareFlight supporters that their decision to support CareFlight is making a difference in the community.

### **Chief Executive Officer**

The Board appoints and monitors the performance of the Chief Executive Officer (CEO). The Board approves the terms of employment of the CEO.

The CEO is accountable to the Board for the management of CareFlight within the policy and delegated authority levels approved by the Board. The CEO's responsibilities include:

- advising the Board on strategic direction
- ensuring business activities are in accordance with CareFlight's annual operating plan
- keeping the Board informed of all major business proposals and developments through regular reports and
- ensuring the Company conducts its affairs within the law.

### **Board processes**

The Board meets at least six times a year and meets on an ad hoc basis to address specific significant matters. To assist in the execution of its responsibilities, the Board may establish committees. The Board has established the Audit & Risk Committee. Meetings attended by directors during the financial year are recorded in the Directors' Report.

### **Director education**

The Company has a formal process to educate new directors about the nature of the business, current issues, corporate strategy and expectations concerning the performance of directors. Directors also have the opportunity to visit the Company's operational bases and meet Management to gain a better understanding of the business.

### **Independent professional advice and access to company information**

Each director has the right of access to all relevant Company information and to the Company's executives. Subject to prior approval by the Board Chairman or committee chairman (as appropriate), the Board, an individual director or a committee may engage an independent external adviser, at the Company's expense, in relation to any Board or committee matter.

### **Composition of the Board**

The names of the directors in office at the date of this report are set out in the Directors' Report. The Board is constituted in accordance with the Company's Constitution. The Board will comprise:

- a mix of people with a broad range of skills, qualifications and experience - reflecting the need for talent, commercial acumen and diversity;
- at least one person with financial experience - reflecting the need for financial expertise;
- at least one person with a medical background - reflecting the medical focus of CareFlight.

No director may retain office for more than three years without submitting for re-election.

### **Remuneration policies**

Subject to the qualification in the next paragraph, the non-executive directors serve in an honorary capacity and no remuneration is payable to them for their services as directors. They are however entitled to reimbursement of any out-of-pocket expenses incurred in the performance of their duties and responsibilities as directors.

The Chairman of the Board receives an allowance (Note 26 b)) in recognition of the time he commits to the affairs of the Company above and beyond the normal role of a board chairman. The Chairman of the Audit & Risk Committee receives an allowance (Note 26 b)) in recognition of the time he commits to the affairs of the Company above and beyond the normal role of chairman of a board committee. In addition two executive directors receive remuneration in their roles as salaried officers. In accordance with the requirements of the NSW Charitable Fundraising Act 1991, these arrangements have been approved by:

- the NSW Minister for Gaming & Racing under Section 48 of the Act;
- the CareFlight Board which approved the remuneration packages as being on reasonable commercial terms;
- a meeting of Members which confirmed the appointments, conditions of service and remuneration of the two executive directors;
- a meeting of Members which confirmed the allowances paid to the Chairman of the Board and the Chairman of the Audit & Risk Committee.

The Board considers the remuneration of the CEO and senior management and agrees the broad bands of salary levels for staff in general. The Board may obtain independent advice on the appropriate level of remuneration packages.

### **Audit & Risk Committee**

The primary function of the Audit & Risk Committee is to assist the Board in fulfilling its responsibilities by reviewing the financial information to be provided to Members and other stakeholders and assessing the adequacy of internal control systems, accounting policies and the audit process. The Committee comprises three directors, all of whom are non-executive directors.

The names of the directors who were members of the Audit & Risk Committee during the year are set out in the Directors' Report. Committee meetings attended by directors during the financial year are recorded in the Directors' Report.

The Group's external Auditor, the CEO and the Finance Manager are invited to Committee meetings at the discretion of the Committee.

### **Risk management**

The Board considers that risk management and compliance underpin sound management and that oversight of these matters is an important responsibility of the Board. The Company has developed a risk management plan which has been approved by the Board. The plan identifies the Company's key strategic, operational, legal, reputational and financial risks and provides a framework for the periodic review and assessment of these risks.

The Board requires the CEO and the Finance Manager to provide certification that the Company's financial reports are based on a sound system of risk management and internal control. From a risk management perspective this certification is supported by:

- the financial, operational and strategic reporting which occurs in the context of the Board papers and Board meetings
- the annual audit conducted by the Company's external Auditor
- the review function of the Audit & Risk Committee and
- the periodic assessment by the Board of the risks identified in the risk management plan.

### **Communication with Members**

The principal avenues of communication with Members are through the monthly CareFlighter newsletter, quarterly newsletter to supporters and the Company website ([www.careflight.org](http://www.careflight.org)). Prior to and for purposes of the annual general meeting, the Company distributes to Members:

- the Annual Report for the Company which includes summarised financial statements and
- the audited financial statements of the Company.

The external Auditor attends the annual general meeting of Members to answer questions concerning the conduct of the audit, the preparation and content of the Auditor's report, accounting policies adopted by the Company and the independence of the Auditor in relation to the conduct of the audit.

### ***Ethical standards***

Directors and employees are expected to act with the highest ethical standards, having regard to CareFlight's mission and values, its charitable status and its community service ethos.

### ***Conflict of interests***

Directors are required to keep the Board advised on an ongoing basis of any interest that could potentially conflict with those of the Company. Subject to the Corporations Act and the Constitution, directors are required to absent themselves from directors' meetings where matters in which directors have a material personal interest are to be considered.

### ***Code of conduct***

The Board has approved a code of conduct that requires employees to conduct themselves ethically, with integrity and in a professional manner so as to achieve the highest standards of behaviour.

The Board supports and observes the Code of Conduct for Directors issued by the Australian Institute of Company Directors.

## **4. Dividends**

No portion of the income of the Company has been paid or can be paid by way of dividend to the Members under the Constitution of the Company.

## **5. Indemnification and Insurance of Officers**

The Company has provided for and paid premiums totalling \$14,000 during the year for Directors and Officers Liability Insurance. The insurance is in respect of legal liability for damages and legal costs arising from claims made by reason of any acts or omissions (other than dishonesty) by directors and officers, while acting in their individual or collective capacity as directors or officers of the Company.

## **6. Lead Auditor's Independence Declaration**

The lead auditor's independence declaration is set out on page 39 and forms part of the Directors' Report.

## **7. Events Subsequent to Reporting Date**

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material or unusual nature likely, in the opinion of the directors of the Company, to affect significantly the operations of the Company, the results of those operations, or the state of affairs of the Company, in future financial years.

## CAREFLIGHT LIMITED – FINANCIAL REPORT

### *Consolidated and Company statement of surplus or deficit and other comprehensive income for the year ended 30 April 2015*

	Note	Consolidated		Company	
		2015 \$	2014 \$	2015 \$	2014 \$
Government revenue		50,545,887	49,291,078	48,210,075	46,176,658
Aeromedical and other retrieval revenue		12,153,434	5,068,751	12,153,434	5,068,751
Fundraising - donations and sponsorship	31	6,048,234	6,678,155	6,048,234	6,678,155
Fundraising - merchandising and events	31	6,260,316	6,909,104	6,260,316	6,909,104
Net gain on sale of non-current assets		316,506	-	316,506	-
Revenue from CareFlight Aeromedical Limited		-	68,741	-	68,741
<b>Total revenue</b>		<b>75,324,377</b>	<b>68,015,829</b>	<b>72,988,565</b>	<b>64,901,409</b>
Operations and administration - costs of personnel		34,560,309	29,138,665	34,560,309	29,138,665
Direct costs of aeromedical operations		19,264,468	18,609,346	19,264,468	18,609,346
Costs of fundraising - donations and sponsorship	31	1,990,141	1,639,627	1,990,141	1,639,627
Costs of fundraising - merchandising and events	31	4,560,724	4,897,401	4,560,724	4,897,401
Depreciation	13-16	4,619,446	3,989,545	2,926,845	2,229,044
Insurance		839,463	998,479	839,463	998,479
Professional fees		1,583,001	2,350,435	1,583,001	2,350,435
General overheads		4,273,047	3,472,042	4,273,047	3,657,326
Net loss on sale of non-current assets		-	85,897	-	85,897
<b>Total expenditure before net finance expense</b>		<b>71,690,599</b>	<b>65,181,437</b>	<b>69,997,998</b>	<b>63,606,220</b>
<b>Surplus before net finance expense</b>		<b>3,633,778</b>	<b>2,834,392</b>	<b>2,990,567</b>	<b>1,295,189</b>
Finance income	5	122,232	124,577	122,232	124,309
Finance expense	5	(2,351,966)	(2,428,721)	(980,934)	(990,711)
<b>Net finance expense</b>		<b>(2,229,734)</b>	<b>(2,304,144)</b>	<b>(858,702)</b>	<b>(866,402)</b>
<b>Net surplus for the year</b>		<b>1,404,044</b>	<b>530,248</b>	<b>2,131,865</b>	<b>428,787</b>
<b>Other comprehensive income items that may be reclassified to surplus or deficit</b>					
Revaluation of rotary wing aircraft	14	2,530,903	(8,248)	2,530,903	(8,248)
<b>Total comprehensive income for the year</b>		<b>3,934,947</b>	<b>522,000</b>	<b>4,662,768</b>	<b>420,539</b>

The notes on pages 15 to 36 are an integral part of these financial statements.

## CAREFLIGHT LIMITED – FINANCIAL REPORT

*Consolidated statement of changes in equity  
for the year ended 30 April 2015*

	Note	Reserves \$	Retained surplus \$	Total \$
Balance at 1 May 2013		234,290	7,324,225	7,558,515
<b>Total comprehensive income for the year</b>				
<b>Net surplus</b>		-	530,248	530,248
Other comprehensive income				
Revaluation	21	(8,248)	-	(8,248)
Transactions with members		-	-	-
<b>Balance at 30 April 2014</b>	<b>21, 22</b>	<b>226,042</b>	<b>7,854,473</b>	<b>8,080,515</b>
Balance at 1 May 2014		226,042	7,854,473	8,080,515
<b>Total comprehensive income for the year</b>				
<b>Net surplus</b>		-	1,404,044	1,404,044
Other comprehensive income				
Revaluation	21	2,530,903	-	2,530,903
Transactions with members		-	-	-
<b>Balance at 30 April 2015</b>	<b>21, 22</b>	<b>2,756,945</b>	<b>9,258,517</b>	<b>12,015,462</b>

The notes on pages 15 to 36 are an integral part of these financial statements.

## CAREFLIGHT LIMITED – FINANCIAL REPORT

**Company statement of changes in equity**  
for the year ended 30 April 2015

	Note	Reserves \$	Retained surplus \$	Total \$
Balance at 1 May 2013		234,290	8,485,865	8,720,155
<b>Total comprehensive income for the year</b>				
<b>Net surplus</b>		-	428,787	428,787
Other comprehensive income				
Revaluation	21	(8,248)	-	(8,248)
Transactions with members		-	-	-
<b>Balance at 30 April 2014</b>	<b>21, 22</b>	<b>226,042</b>	<b>8,914,652</b>	<b>9,140,694</b>
Balance at 1 May 2014		226,042	8,914,652	9,140,694
<b>Total comprehensive income for the year</b>				
<b>Net surplus</b>		-	2,131,865	2,131,865
Other comprehensive income				
Revaluation	21	2,530,903	-	2,530,903
Transactions with members		-	-	-
<b>Balance at 30 April 2015</b>	<b>21, 22</b>	<b>2,756,945</b>	<b>11,046,517</b>	<b>13,803,462</b>

The notes on pages 15 to 36 are an integral part of these financial statements.

## CAREFLIGHT LIMITED – FINANCIAL REPORT

### *Consolidated and Company statement of financial position as at 30 April 2015*

	Note	Consolidated		Company	
		2015 \$	2014 \$	2015 \$	2014 \$
<b>Current assets</b>					
Cash and cash equivalents	7	12,600,614	6,305,766	12,381,838	6,086,889
Trade and other receivables	8	3,593,432	5,450,359	3,593,432	5,450,359
Inventories	9	200,125	172,236	200,125	172,236
Intercompany receivable		-	-	218,776	218,876
Aircraft held for sale	10	-	1,922,440	-	1,922,440
Other current assets	11	798,627	1,005,226	576,452	771,482
<b>Total current assets</b>		<b>17,192,798</b>	<b>14,856,027</b>	<b>16,970,623</b>	<b>14,622,282</b>
<b>Non-current assets</b>					
Investments	12	2	2	2	2
Fixed wing aircraft	13	19,433,723	21,183,031	2,495,534	2,552,241
Rotary wing aircraft	14	13,281,543	10,968,407	13,281,543	10,968,407
Land and buildings	15	2,446,401	2,493,007	2,446,401	2,493,007
Property, plant and equipment	16	7,085,177	7,260,305	7,085,177	7,260,305
<b>Total non-current assets</b>		<b>42,246,846</b>	<b>41,904,752</b>	<b>25,308,657</b>	<b>23,273,962</b>
<b>Total assets</b>		<b>59,439,644</b>	<b>56,760,779</b>	<b>42,279,280</b>	<b>37,896,244</b>
<b>Current liabilities</b>					
Trade and other payables	17	4,716,002	5,545,473	4,716,002	5,545,473
Income received in advance	18	8,855,295	7,031,615	8,465,993	6,642,313
Interest bearing liabilities	19	3,348,997	3,937,290	2,300,025	2,960,939
Provisions	20	2,519,469	1,904,036	2,519,469	1,904,036
<b>Total current liabilities</b>		<b>19,439,763</b>	<b>18,418,414</b>	<b>18,001,489</b>	<b>17,052,761</b>
<b>Non-current liabilities</b>					
Interest bearing liabilities	19	27,685,839	29,874,104	10,175,749	11,315,043
Provisions	20	298,580	387,746	298,580	387,746
<b>Total non-current liabilities</b>		<b>27,984,419</b>	<b>30,261,850</b>	<b>10,474,329</b>	<b>11,702,789</b>
<b>Total liabilities</b>		<b>47,424,182</b>	<b>48,680,264</b>	<b>28,475,818</b>	<b>28,755,550</b>
<b>Net assets</b>		<b>12,015,462</b>	<b>8,080,515</b>	<b>13,803,462</b>	<b>9,140,694</b>
<b>Capital funds</b>					
Reserves	21	2,756,945	226,042	2,756,945	226,042
Retained surplus	22	9,258,517	7,854,473	11,046,517	8,914,652
<b>Total capital funds</b>		<b>12,015,462</b>	<b>8,080,515</b>	<b>13,803,462</b>	<b>9,140,694</b>

The notes on pages 15 to 36 are an integral part of these financial statements.

## CAREFLIGHT LIMITED – FINANCIAL REPORT

### *Consolidated and Company statement of cash flows for the year ended 30 April 2015*

	Note	Consolidated		Company	
		2015 \$	2014 \$	2015 \$	2014 \$
<b>Cash flows from operating activities</b>					
Cash receipts in the course of operations		83,532,797	73,934,568	81,185,516	70,342,217
Cash payments in the course of operations		(72,039,966)	(62,079,547)	(72,039,966)	(62,186,970)
Finance income	5	122,232	124,577	122,232	124,309
Finance expense	5	(2,351,966)	(2,428,721)	(980,934)	(990,711)
<b>Net cash from operating activities</b>	<b>24</b>	<b>9,263,097</b>	<b>9,550,877</b>	<b>8,286,848</b>	<b>7,288,845</b>
<b>Cash flows from investing activities</b>					
Acquisition of non-current assets		(2,953,001)	(13,168,424)	(2,953,001)	(13,168,424)
Investment in other companies		-	(1)	-	1,175,755
Proceeds from sale of non-current assets		2,777,360	1,334,853	2,777,360	1,334,853
Expenses incurred in disposing of non-current assets		(16,050)	(30,315)	(16,050)	(30,315)
<b>Net cash from investing activities</b>		<b>(191,691)</b>	<b>(11,863,887)</b>	<b>(191,691)</b>	<b>(10,688,131)</b>
<b>Cash flows from financing activities</b>					
Net finance lease funding/(repayments)		(2,776,558)	5,151,722	(1,800,208)	6,060,481
<b>Net cash from financing activities</b>		<b>(2,776,558)</b>	<b>5,151,722</b>	<b>(1,800,208)</b>	<b>6,060,481</b>
<b>Net increase in cash held</b>		<b>6,294,848</b>	<b>2,838,712</b>	<b>6,294,949</b>	<b>2,661,195</b>
<b>Cash and cash equivalents at 1 May</b>		<b>6,305,766</b>	<b>3,467,054</b>	<b>6,086,889</b>	<b>3,425,694</b>
<b>Cash and cash equivalents at 30 April</b>	<b>7</b>	<b>12,600,614</b>	<b>6,305,766</b>	<b>12,381,838</b>	<b>6,086,889</b>

The notes on pages 15 to 36 are an integral part of these financial statements.

## Notes to financial statements

### 1. Reporting entity

CareFlight Limited (the 'Company') is a company domiciled in Australia. The address of the Company's registered office is 4-6 Barden Street, Northmead, NSW 2152. The consolidated financial statements of the Group as at and for the year ended 30 April 2015 comprise the Company and its subsidiary CareFlight (NT) Limited, together referred to as the 'Group' and individually as 'Group entities'. The Company is a registered charity and a Public Benevolent Institution. The principal activity of the Group is the provision of rapid response critical care services. The Company is limited by guarantee.

In the event of the Company being wound up, a member's liability for the Company's debts and liabilities, costs, charges and expenses of winding up and adjustment of the rights of the contributories among themselves, is limited to an amount as may be required, not exceeding ten dollars (\$10.00). Members are liable on the above basis up to one year after they cease to be Members.

At 30 April 2015, the Company had 27 Members (2014: 28), 7 (2014: 8) of whom were directors of the Company.

### 2. Basis of preparation

#### a) Statement of compliance

The consolidated financial statements are Tier 2 general purpose financial statements which have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements adopted by the Australian Accounting Standards Board (AASB) the Australian Charities and Not-for-profits Commission Act 2012 and the Australian Charities and Not-for-profits Commission Regulation 2013. These consolidated financial statements comply with Australian Accounting Standards – Reduced Disclosure Requirements.

The financial statements were authorised for issue by the Board of Directors on 23 June 2015.

#### b) Basis of measurement

The consolidated financial statements are prepared on the historical cost basis except for rotary wing aircraft, which are stated at their fair values.

#### c) Functional and presentation currency

The consolidated financial statements are presented in Australian dollars, which is the Group's functional currency.

#### d) Use of estimates and judgements

In preparing these financial statements in conformity with Australian Accounting Standards – Reduced Disclosure Requirements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

Information about assumption and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year is included in the following notes:

- Note 14 – Rotary wing aircraft
- Note 19 – Interest bearing liabilities
- Note 20 – Provisions

### 3. Statement of significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements, and have been applied consistently by Group entities.

#### a) Basis of consolidation

##### (i) Subsidiaries

A subsidiary is an entity controlled by the Company. Control exists when the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. The financial statements of the subsidiary are included in the consolidated financial statements from the date of incorporation. The accounting policies of the subsidiary have been changed when necessary to align them with the policies adopted by the Company. In the Company's financial statements, investment in the subsidiary is carried at cost.

### 3. Statement of significant accounting policies (continued)

#### a) Basis of consolidation (continued)

##### (ii) Transactions eliminated on consolidation

Intra-group balances and any unrealised income and expenses arising from intra-group transactions are eliminated in preparing the consolidated financial statements.

#### b) Foreign currency transactions

Transactions in foreign currencies are translated to the functional currency of the Group at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the period, adjusted for effective interest and payments during the period, and the amortised cost in foreign currency translated at the exchange rate at the end of the year.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Foreign currency differences arising on retranslation are recognised in the statement of surplus or deficit and other comprehensive income.

#### c) Financial instruments

##### (i) Non-derivative financial assets

Non-derivative financial assets comprise investments in trade and other receivables, cash and cash equivalents.

The Group initially recognises loans and receivables and deposits on the date that they are originated. All other financial assets are recognised initially on the trade date at which the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Cash and cash equivalents comprise cash balances and call deposits with original maturities of three months or less.

##### (ii) Non-derivative financial liabilities

The Group initially recognises debt securities issued and subordinated liabilities on the date that they are originated. All other financial liabilities are recognised initially on the trade date at which the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled or expire.

The Group has the following non-derivative financial liabilities: loans and borrowings, trade and other payables.

Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

#### d) Property, plant and equipment

##### (i) Recognition and measurement

Items of property, plant and equipment except rotary wing aircraft (refer Note 3 d) (v)) are stated at cost or deemed cost less accumulated depreciation and accumulated impairment losses (refer Note 3 g)).

**3. Statement of significant accounting policies (continued)**

**d) Property, plant and equipment (continued)**

**(i) Recognition and measurement (continued)**

Cost includes expenditure that is directly attributable to the acquisition of the asset. When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and are recognised net within the statement of surplus or deficit and other comprehensive income. When revalued assets are sold, the amounts included in the revaluation reserve are transferred to retained surplus.

**(ii) Subsequent costs**

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Group and its costs can be measured reliably. The carrying amount of the replaced part is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in the statement of surplus or deficit and other comprehensive income as incurred.

**(iii) Depreciation**

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed and if a component has a useful life that is different from the remainder of that asset, that component is depreciated separately.

Depreciation is recognised in the statement of surplus or deficit and other comprehensive income on a straight-line basis over the estimated useful life of each component of an item of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. Land is not depreciated.

Fixed wing aircraft are disaggregated into airframe and engine components due to differing useful lives between the two components and depreciated separately. The rate of depreciation of fixed wing engines is based on the expected reduction in the service capacity.

The estimated useful lives for the current and comparative year are as follows:

	<b>2015</b>	<b>2014</b>
Fixed wing aircraft		
- Airframe	10 to 18 years	10 to 18 years
- Engines	5,000 hours	5,000 hours
Rotary wing aircraft	20 years	20 years
Buildings	40 years	40 years
Other plant and equipment – owned and leased	2.5 to 10 years	2.5 to 10 years
Hangars	40 years	40 years

Depreciation methods, useful lives and residual values are reviewed upon each reporting date and adjusted if appropriate.

**(iv) Hangar facilities, plant and equipment**

The Group has adopted the cost basis for the hangar facilities at Westmead and for plant and equipment.

**(v) Aircraft**

**Fixed Wing**

Fixed wing aircraft are valued using the cost basis to reflect the long-term nature of these assets which are held to service the Group's commitments to the Northern Territory Government.

### 3. Statement of significant accounting policies (continued)

#### d) Property, plant and equipment (continued)

##### (v) Aircraft (continued)

###### Rotary Wing

The fair value basis of valuation is applied to rotary wing aircraft, recognising that these values are determined on the international market in US dollars and as such, may fluctuate from year to year.

Revaluation increments on a class of asset basis are recognised in the asset revaluation reserve except to the extent that this reverses an impairment loss which had previously been recognised in the statement of surplus or deficit and other comprehensive income, in which case the reversal of that impairment loss is also recognised in the statement of surplus or deficit and other comprehensive income. Revaluation decrements are only offset against revaluation increments relating to the same class of asset and any excess is recognised firstly against the balance of the corresponding asset revaluation reserve. If this reserve is exhausted then the balance is charged directly to the statement of surplus or deficit and other comprehensive income.

#### e) Leased assets

Leases in terms of which the Group assumes substantially all the risks and rewards of ownership are classified as finance leases. Upon initial recognition the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset.

Other leases are operating leases and are not recognised in the Group's statement of financial position.

#### f) Inventories

Inventories are stated at the lower of cost and net realisable value. The cost of inventories is based on the first-in-first-out principle and includes expenditure incurred in acquiring the inventories and other costs incurred in bringing them to their existing location and condition. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

#### g) Impairment

##### (i) Financial assets

A financial asset not carried at fair value is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset and the loss event has had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

The Group considers evidence of impairment for receivables and held-to-maturity investment securities at both a specific asset and collective level. All individually significant receivables and held-to-maturity investment securities are assessed for specific impairment. All individually significant receivables and held-to-maturity investment securities found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Receivables and held-to-maturity investment securities that are not individually significant are collectively assessed for impairment by grouping together receivables and held-to-maturity investment securities with similar risk characteristics.

In assessing collective impairment the Group uses historical trends of the probability of default, timing of recoveries and the amount of loss incurred, adjusted for Management's judgement as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical trends.

An impairment loss in respect of a financial asset measured at amortised costs is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate. Losses are recognised in the statement of surplus or deficit and other comprehensive income and reflected in an allowance account against loans and receivables or held-to-maturity investment securities. Interest on the impaired asset continues to be recognised. When a subsequent event (e.g. repayment by the debtor) causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through the statement of surplus or deficit and other comprehensive income.

All impairment losses are recognised in the statement of surplus or deficit and other comprehensive income. An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised. For financial assets measured at amortised costs and available-for-sale financial assets that are debt securities, the reversal is recognised in the statement of surplus or deficit and other comprehensive income.

### 3. Statement of significant accounting policies (continued)

#### g) Impairment (continued)

##### (ii) Non-financial assets

The carrying amounts of the Group's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated. An impairment loss is recognised if the carrying amount of an asset exceeds its recoverable amount.

#### h) Employee benefits

##### (i) Wages, salaries, annual leave and sick leave

Liabilities for employee benefits for wages, salaries, annual leave and sick leave that are expected to be settled within 12 months of the reporting date represent present obligations resulting from employees' services provided up to the reporting date. The liabilities are calculated at undiscounted amounts based upon remuneration wage and salary rates that the Group expects to pay as at reporting date including related on-costs, such as workers compensation insurance.

Non-accumulating non-monetary benefits, such as medical care, housing, cars and free or subsidised goods and services, are expensed based on the net marginal cost to the Group as the benefits are taken by the employees.

##### (ii) Superannuation

The Group contributes to employee superannuation funds. Contributions are charged against income as they are incurred. Obligations for superannuation contributions are recognised as a personnel expense in the statement of surplus or deficit and other comprehensive income when they are incurred.

##### (iii) Long service leave

The Group's net obligation in respect of long-term service benefits, other than defined benefit plans, is the amount of future benefit that employees have earned in return for their service in the current and prior periods. The obligation is calculated using expected future increases in wage and salary rates including related on-costs and expected settlement dates, and is discounted using the rates attached to the Commonwealth Government bonds at the reporting date which have maturity dates approximating the terms of the Group's obligations.

#### i) Revenue

##### (i) Revenue from goods sold

Revenue from the sale of goods is measured at the fair value of the consideration received or receivable, net of returns, trade discounts and volume rebates. Revenue is recognised when persuasive evidence exists, usually in the form of an executed sales agreement, that the significant risks and rewards of ownership have been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuing management involvement with the goods and the amount of revenue can be measured reliably. If it is probable that discounts will be granted and the amounts can be measured reliably, then the discounts are recognised as a reduction of revenue as the sales are recognised.

##### (ii) Government grants

Recurrent Government grants and capital grants are recognised initially as deferred income at fair value when there is reasonable assurance that they will be received and the Group will comply with the conditions associated with the grant and are then recognised in the statement of surplus or deficit and other comprehensive income when performance obligations of the Company associated with the grant are performed. Grants that compensate the Group for expenses incurred are recognised as revenue in the statement of surplus or deficit and other comprehensive income on a systematic basis in the same periods in which the expenses are incurred.

##### (iii) Donation revenue

General donation revenue is brought to account in the period in which it is received. Conditional donations are recognised in the statement of financial position initially as deferred income until the Company has complied with the conditions attached to the donations.

### 3. Statement of significant accounting policies (continued)

#### i) Revenue (continued)

##### (iv) Donations of fixed assets

All assets donated to the Group are initially recorded at fair value at the date of acquisition, being the estimated net realisable value of the assets at the date the assets are donated to the Group. This value is recognised as a donation in the statement of surplus or deficit and other comprehensive income.

##### (v) Donations in kind

Donations in kind occur from time to time as part of major capital projects. These are recorded as revenue from fundraising in the statement of surplus or deficit and other comprehensive income at fair value, with an equal amount being capitalised to the fixed asset to which they relate.

##### (vi) Insurance cost recoveries

Claims raised on insurance companies for cost recovery on missions are treated as income when funds are received, since the Group is unable to determine with any degree of certainty whether the claim submitted by the injured party will be successful.

##### (vii) Aeromedical and other retrieval revenue

Aeromedical and other retrieval revenue is recognised in the statement of surplus or deficit and other comprehensive income when services are provided.

#### j) Lease payments

##### (i) Determining whether an arrangement contains a lease

At inception of an arrangement, the Group determines whether such an arrangement is or contains a lease.

At inception or on reassessment of an arrangement that contains a lease, the Group separates payments and other consideration required by such an arrangement into those for the lease and those for other elements on the basis of their relative fair values. If the Group concludes for a finance lease that it is impracticable to separate the payments reliably, then an asset and a liability are recognised at an amount equal to the fair value of the underlying asset. Subsequently the liability is reduced as payments are made and an imputed finance charge on the liability is recognised using the Group's incremental borrowing rate.

##### (ii) Leased assets

Assets held by the Group under leases, which transfer to the Group substantially all the risks and rewards of ownership are classified as finance leases. The leased asset is measured initially at an amount equal to the lower of their fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the assets are accounted for in accordance with the accounting policy applicable to that asset.

Assets held under other leases are classified as operating leases and are not recognised in the statement of financial position.

##### (iii) Lease payments

Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

#### k) Finance income and expense

Finance income and expense comprise interest payable on finance leases calculated using the effective interest method, interest receivable on funds invested and foreign exchange gains and losses.

### 3. Statement of significant accounting policies (continued)

#### k) Finance income and expense (continued)

Interest income is recognised in the statement of surplus or deficit and other comprehensive income as it accrues, using the effective interest method. Finance expense comprises interest expense on borrowings, foreign currency loss and impairment losses recognised on financial assets. All borrowing costs are recognised in the statement of surplus or deficit and other comprehensive income using the effective interest method. Foreign currency gains and losses are reported on a net basis.

#### l) Goods and services tax

Revenue, expenditure and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

#### m) Income tax

The Group is a Public Benevolent Institution and is exempt from income tax under Subdivision 50-B of the Income Tax Assessment Act 1997.

#### n) Interests in equity-accounted investees

The Group's interests in equity-accounted investees comprise interests in joint ventures.

A joint venture is an arrangement in which the Group has joint control, whereby the Group has rights to the net assets of the arrangement, rather than rights to its assets and obligations for its liabilities.

Interests in joint ventures are accounted for using the equity method. They are initially recognised at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the Group's share of the profit or loss and other comprehensive income of the equity accounted investees, until the date on which joint control ceases.

### 4. Determination of fair values

A number of the Group's accounting policies and disclosures require the determination of fair value for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. Where applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

#### a) Rotary wing aircraft

The fair value of rotary wing aircraft is based on market values. The market value of each aircraft is the estimated amount for which an aircraft could be exchanged on the date of valuation between a willing buyer and a willing seller in such an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion.

#### b) Inventories

Inventories are stated at the lower of cost and net realisable value. The cost of inventories is based on the first-in-first-out principle and includes expenditure incurred in acquiring the inventories and other costs incurred in bringing them to their existing location and condition. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and selling expenses.

#### c) Non-derivative financial liabilities

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows discounted at the market rate of interest at the reporting date. For finance leases the market rate of interest is determined by reference to similar lease agreements.

## CAREFLIGHT LIMITED – FINANCIAL REPORT

	Consolidated		Company	
	2015 \$	2014 \$	2015 \$	2014 \$
<b>5. Net finance expense</b>				
Interest income	120,767	123,647	120,767	123,379
Foreign exchange gain	1,465	930	1,465	930
<b>Finance income</b>	<b>122,232</b>	<b>124,577</b>	<b>122,232</b>	<b>124,309</b>
Finance charges	(2,351,966)	(2,423,614)	(980,934)	(985,604)
Foreign exchange loss	-	(5,107)	-	(5,107)
<b>Finance expense</b>	<b>(2,351,966)</b>	<b>(2,428,721)</b>	<b>(980,934)</b>	<b>(990,711)</b>
<b>Net finance expense</b>	<b>(2,229,734)</b>	<b>(2,304,144)</b>	<b>(858,702)</b>	<b>(866,402)</b>
<b>6. Auditor's remuneration</b>				
<b>Audit services</b>				
Auditor of the Company – KPMG Australia	96,700	155,921	96,700	155,921
<b>Services other than statutory audit</b>				
Advisory and professional services – KPMG Australia	-	10,500	-	10,500
	<b>96,700</b>	<b>166,421</b>	<b>96,700</b>	<b>166,421</b>
<b>7. Cash and cash equivalents</b>				
Cash on hand	7,343	14,410	7,343	14,410
Cash at bank – unrestricted	12,346,753	5,930,476	12,346,753	5,930,475
Cash at bank – restricted	246,518	360,880	27,742	142,004
	<b>12,600,614</b>	<b>6,305,766</b>	<b>12,381,838</b>	<b>6,086,889</b>
<b>8. Trade and other receivables</b>				
Trade debtors	2,383,166	2,946,720	2,383,166	2,946,720
Other trade receivables	1,210,266	2,503,639	1,210,266	2,503,639
	<b>3,593,432</b>	<b>5,450,359</b>	<b>3,593,432</b>	<b>5,450,359</b>
<b>9. Inventories</b>				
Bear stock at cost	157,936	135,755	157,936	135,755
Fuel stock at cost	42,189	36,481	42,189	36,481
	<b>200,125</b>	<b>172,236</b>	<b>200,125</b>	<b>172,236</b>

## CAREFLIGHT LIMITED – FINANCIAL REPORT

	Note	Consolidated		Company	
		2015 \$	2014 \$	2015 \$	2014 \$
<b>10. Aircraft held for sale</b>					
Agusta A109 Power VH-ZCF		-	1,922,440	-	1,922,440
		<b>-</b>	<b>1,922,440</b>	<b>-</b>	<b>1,922,440</b>
<b>11. Other current assets</b>					
Prepayments		798,627	1,005,226	576,452	771,482
		<b>798,627</b>	<b>1,005,226</b>	<b>576,452</b>	<b>771,482</b>
<b>12. Investments</b>					
Non-current					
Share in CareFlight Australia Limited	12 a)	1	1	1	1
Share in CareStar Pty Limited	12 d)	1	1	1	1
		<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

- a) CareFlight Australia Limited was registered as a public company on 7 September 2007. CareFlight Limited and CareFlight Group Limited hold one share each. This is an equity accounted joint venture. This entity is dormant.
- b) CareFlight Aeromedical Limited was registered as a public company limited by guarantee on 6 November 2012. The members of CareFlight Aeromedical Limited are CareFlight Limited and CareFlight Group Limited. This is an equity accounted joint venture. This entity is dormant.
- c) CareFlight (NT) Limited was registered as a public company limited by guarantee on 17 June 2011. CareFlight Limited is the sole member of CareFlight (NT) Limited. CareFlight (NT) Limited is accounted for as a wholly-owned subsidiary of CareFlight Limited.
- d) CareStar Pty Limited was registered as a proprietary limited company on 10 April 2014. CareFlight Limited and Weststar Aviation Services SDN BHD hold one share each. This is an equity accounted joint venture. This entity is dormant.

## CAREFLIGHT LIMITED – FINANCIAL REPORT

### 13. Fixed wing aircraft

King Air B200	Consolidated			Company		
	Airframes \$	Engines \$	Total \$	Airframes \$	Engines \$	Total \$
<b>Cost</b>						
Balance at 1 May 2013	19,899,936	3,987,732	23,887,668	1,680,265	1,151,532	2,831,797
Acquisition	-	865,590	865,590	-	865,590	865,590
Disposals	-	(356,000)	(356,000)	-	(356,000)	(356,000)
<b>Balance at 30 April 2014</b>	<b>19,899,936</b>	<b>4,497,322</b>	<b>24,397,258</b>	<b>1,680,265</b>	<b>1,661,122</b>	<b>3,341,387</b>
Balance at 1 May 2014	19,899,936	4,497,322	24,397,258	1,680,265	1,661,122	3,341,387
Acquisition	287,476	-	287,476	287,476	-	287,476
<b>Balance at 30 April 2015</b>	<b>20,187,412</b>	<b>4,497,322</b>	<b>24,684,734</b>	<b>1,967,741</b>	<b>1,661,122</b>	<b>3,628,863</b>
<b>Accumulated depreciation</b>						
Balance at 1 May 2013	659,469	748,830	1,408,299	322,069	421,650	743,719
Depreciation for the year	1,180,236	981,692	2,161,928	168,036	233,391	401,427
Disposals	-	(356,000)	(356,000)	-	(356,000)	(356,000)
<b>Balance at 30 April 2014</b>	<b>1,839,705</b>	<b>1,374,522</b>	<b>3,214,227</b>	<b>490,105</b>	<b>299,041</b>	<b>789,146</b>
Balance at 1 May 2014	1,839,705	1,374,522	3,214,227	490,105	299,041	789,146
Depreciation for the year	1,208,632	828,152	2,036,784	196,429	147,754	344,183
<b>Balance at 30 April 2015</b>	<b>3,048,337</b>	<b>2,202,674</b>	<b>5,251,011</b>	<b>686,534</b>	<b>446,795</b>	<b>1,133,329</b>
<b>Carrying amounts</b>						
At 1 May 2013	19,240,467	3,238,902	22,479,369	1,358,196	729,882	2,088,078
At 30 April 2014	18,060,231	3,122,800	21,183,031	1,190,160	1,362,081	2,552,241
At 1 May 2014	18,060,231	3,122,800	21,183,031	1,190,160	1,362,081	2,552,241
At 30 April 2015	17,139,075	2,294,648	19,433,723	1,281,207	1,214,327	2,495,534

Four King Air fixed wing aircraft are part of the Top End Medical Retrieval Services contract with the Northern Territory Government (written down value \$16,938,189; 2014: \$18,630,791). Under the terms of the contract, should the company fail to meet the terms and conditions set out therein, the Northern Territory Government has the right to takeover these aircraft and to assume the full liability for the unpaid financial charges.

## CAREFLIGHT LIMITED – FINANCIAL REPORT

### 14. Rotary wing aircraft

	Note	Consolidated				Company			
		Agusta A109 Power VH-ZCF	Kawasaki BK117 VH-IME	Agusta AW139 VH-YHF	Total	Agusta A109 Power VH-ZCF	Kawasaki BK117 VH-IME	Agusta AW139 VH-YHF	Total
		\$	\$	\$	\$	\$	\$	\$	\$
<b>At valuation</b>									
Balance at 1 May 2013		2,114,680	2,720,000	-	4,834,680	2,114,680	2,720,000	-	4,834,680
Acquisition		-	-	8,437,987	8,437,987	-	-	8,437,987	8,437,987
Depreciation for the year		(192,240)	(181,332)	-	(373,572)	(192,240)	(181,332)	-	(373,572)
Revaluation decrement	14 a), b)	-	(8,248)	-	(8,248)	-	(8,248)	-	(8,248)
Transfer to aircraft held for sale	10	(1,922,440)	-	-	(1,922,440)	(1,922,440)	-	-	(1,922,440)
<b>Balance at 30 April 2014</b>		<b>-</b>	<b>2,530,420</b>	<b>8,437,987</b>	<b>10,968,407</b>	<b>-</b>	<b>2,530,420</b>	<b>8,437,987</b>	<b>10,968,407</b>
Balance at 1 May 2014		-	2,530,420	8,437,987	10,968,407	-	2,530,420	8,437,987	10,968,407
Acquisition		-	373,758	55,384	429,142	-	373,758	55,384	429,142
Depreciation for the year		-	(222,273)	(424,636)	(646,909)	-	(222,273)	(424,636)	(646,909)
Revaluation increment/(decrement)	14 a), b)	-	(50,656)	2,581,559	2,530,903	-	(50,656)	2,581,559	2,530,903
<b>Balance at 30 April 2015</b>		<b>-</b>	<b>2,631,249</b>	<b>10,650,294</b>	<b>13,281,543</b>	<b>-</b>	<b>2,631,249</b>	<b>10,650,294</b>	<b>13,281,543</b>
<b>Carrying amounts</b>									
At 1 May 2013		2,114,680	2,720,000	-	4,834,680	2,114,680	2,720,000	-	4,834,680
At 30 April 2014		-	2,530,420	8,437,987	10,968,407	-	2,530,420	8,437,987	10,968,407
At 1 May 2014		-	2,530,420	8,437,987	10,968,407	-	2,530,420	8,437,987	10,968,407
At 30 April 2015		-	2,631,249	10,650,294	13,281,543	-	2,631,249	10,650,294	13,281,543

#### a) Kawasaki BK117 VH-IME Helicopter

Directors' valuation of helicopter VH-IME at 30 April 2015 is based on a market value valuation by Slattery Valuations Pty Limited (directors' valuation at 30 April 2014 was likewise based on a valuation by Slattery Valuations Pty Limited). In accordance with significant accounting policies (Note 3 d) (v)), total revaluation decrement for 2015 amounted to \$50,656 (2014: revaluation decrement of \$8,248).

#### b) Agusta AW139 VH-YHF

Directors' valuation of helicopter Agusta AW139 VH-YHF at 30 April 2015 is based on a market value valuation by Slattery Valuations Pty Limited. In accordance with significant accounting policies (Note 3 d) (v)), total revaluation increment for 2015 amounted to \$2,581,559. (2014: Nil, Agusta AW139 VH-YHF was undergoing modification prior to commencing service in the Northern Territory).

## CAREFLIGHT LIMITED – FINANCIAL REPORT

### 15. Land and buildings

	Consolidated			Company		
	4 Barden Street Northmead	50 Beamish Street Northmead	Total	4 Barden Street Northmead	50 Beamish Street Northmead	Total
	\$	\$	\$	\$	\$	\$
<b>Cost</b>						
Balance at 1 May 2013	2,200,000	583,258	2,783,258	2,200,000	583,258	2,783,258
<b>Balance at 30 April 2014</b>	<b>2,200,000</b>	<b>583,258</b>	<b>2,783,258</b>	<b>2,200,000</b>	<b>583,258</b>	<b>2,783,258</b>
Balance at 1 May 2014	2,200,000	583,258	2,783,258	2,200,000	583,258	2,783,258
<b>Balance at 30 April 2015</b>	<b>2,200,000</b>	<b>583,258</b>	<b>2,783,258</b>	<b>2,200,000</b>	<b>583,258</b>	<b>2,783,258</b>
<b>Accumulated depreciation</b>						
Balance at 1 May 2013	237,508	6,137	243,645	237,508	6,137	243,645
Depreciation for the year	41,500	5,106	46,606	41,500	5,106	46,606
<b>Balance at 30 April 2014</b>	<b>279,008</b>	<b>11,243</b>	<b>290,251</b>	<b>279,008</b>	<b>11,243</b>	<b>290,251</b>
Balance at 1 May 2014	279,008	11,243	290,251	279,008	11,243	290,251
Depreciation for the year	41,500	5,106	46,606	41,500	5,106	46,606
<b>Balance at 30 April 2015</b>	<b>320,508</b>	<b>16,349</b>	<b>336,857</b>	<b>320,508</b>	<b>16,349</b>	<b>336,857</b>
<b>Carrying amounts</b>						
At 1 May 2013	1,962,492	577,121	2,539,613	1,962,492	577,121	2,539,613
At 30 April 2014	1,920,992	572,015	2,493,007	1,920,992	572,015	2,493,007
At 1 May 2014	1,920,992	572,015	2,493,007	1,920,992	572,015	2,493,007
At 30 April 2015	1,879,492	566,909	2,446,401	1,879,492	566,909	2,446,401

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### 16. Property, plant and equipment

	Consolidated				Company			
	Hangar facilities	Other plant and equipment Owned	Other plant and equipment Leased	Total	Hangar facilities	Other plant and equipment Owned	Other plant and equipment Leased	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cost</b>								
Balance at 1 May 2013	1,034,441	8,500,637	1,111,983	<b>10,647,061</b>	1,034,441	8,500,637	1,111,983	<b>10,647,061</b>
Acquisitions	152,207	2,644,050	1,068,590	<b>3,864,847</b>	152,207	2,644,050	1,068,590	<b>3,864,847</b>
Transfers	-	514,641	(514,641)	-	-	514,641	(514,641)	-
Disposals	(190,760)	(229,618)	(374,179)	<b>(794,557)</b>	(190,760)	(229,618)	(374,179)	<b>(794,557)</b>
Assets written off	-	(279,035)	-	<b>(279,035)</b>	-	(279,035)	-	<b>(279,035)</b>
<b>Balance at 30 April 2014</b>	<b>995,888</b>	<b>11,150,675</b>	<b>1,291,753</b>	<b>13,438,316</b>	<b>995,888</b>	<b>11,150,675</b>	<b>1,291,753</b>	<b>13,438,316</b>
Balance at 1 May 2014	995,888	11,150,675	1,291,753	<b>13,438,316</b>	995,888	11,150,675	1,291,753	<b>13,438,316</b>
Acquisitions	8,652	1,395,507	832,224	<b>2,236,383</b>	8,652	1,395,507	832,224	<b>2,236,383</b>
Transfers	-	233,314	(233,314)	-	-	233,314	(233,314)	-
Disposals	-	(433,620)	(291,002)	<b>(724,622)</b>	-	(433,620)	(291,002)	<b>(724,622)</b>
<b>Balance at 30 April 2015</b>	<b>1,004,540</b>	<b>12,345,876</b>	<b>1,599,661</b>	<b>14,950,077</b>	<b>1,004,540</b>	<b>12,345,876</b>	<b>1,599,661</b>	<b>14,950,077</b>
<b>Accumulated depreciation</b>								
Balance at 1 May 2013	108,126	4,990,661	121,724	<b>5,220,511</b>	108,126	4,990,661	121,724	<b>5,220,511</b>
Depreciation for the year	25,204	1,178,075	204,160	<b>1,407,439</b>	25,204	1,178,075	204,160	<b>1,407,439</b>
Disposals/written off	(9,134)	(360,608)	(80,197)	<b>(449,939)</b>	(9,134)	(360,608)	(80,197)	<b>(449,939)</b>
<b>Balance at 30 April 2014</b>	<b>124,196</b>	<b>5,808,128</b>	<b>245,687</b>	<b>6,178,011</b>	<b>124,196</b>	<b>5,808,128</b>	<b>245,687</b>	<b>6,178,011</b>
Balance at 1 May 2014	124,196	5,808,128	245,687	<b>6,178,011</b>	124,196	5,808,128	245,687	<b>6,178,011</b>
Depreciation for the year	24,583	1,588,642	275,922	<b>1,889,147</b>	24,583	1,588,642	275,922	<b>1,889,147</b>
Disposals/written off	-	(86,421)	(115,837)	<b>(202,258)</b>	-	(86,421)	(115,837)	<b>(202,258)</b>
<b>Balance at 30 April 2015</b>	<b>148,779</b>	<b>7,310,349</b>	<b>405,772</b>	<b>7,864,900</b>	<b>148,779</b>	<b>7,310,349</b>	<b>405,772</b>	<b>7,864,900</b>
<b>Carrying amounts</b>								
At 1 May 2013	<b>926,315</b>	<b>3,509,976</b>	<b>990,259</b>	<b>5,426,550</b>	<b>926,315</b>	<b>3,509,976</b>	<b>990,259</b>	<b>5,426,550</b>
At 30 April 2014	<b>871,692</b>	<b>5,342,547</b>	<b>1,046,066</b>	<b>7,260,305</b>	<b>871,692</b>	<b>5,342,547</b>	<b>1,046,066</b>	<b>7,260,305</b>
At 1 May 2014	<b>871,692</b>	<b>5,342,547</b>	<b>1,046,066</b>	<b>7,260,305</b>	<b>871,692</b>	<b>5,342,547</b>	<b>1,046,066</b>	<b>7,260,305</b>
At 30 April 2015	<b>855,761</b>	<b>5,035,527</b>	<b>1,193,889</b>	<b>7,085,177</b>	<b>855,761</b>	<b>5,035,527</b>	<b>1,193,889</b>	<b>7,085,177</b>

## CAREFLIGHT LIMITED – FINANCIAL REPORT

	Note	Consolidated		Company	
		2015 \$	2014 \$	2015 \$	2014 \$
<b>17. Trade and other payables</b>					
<b>Current</b>					
Trade creditors		1,656,757	3,171,334	1,656,757	3,171,334
Other payables and accrued expenses		3,059,245	2,374,139	3,059,245	2,374,139
		<b>4,716,002</b>	<b>5,545,473</b>	<b>4,716,002</b>	<b>5,545,473</b>
<b>18. Income received in advance</b>					
Income received in advance					
- restricted funds		27,742	142,004	27,742	142,004
- unrestricted sponsorship income received in advance		1,016,667	266,667	1,016,667	266,667
- deferred revenue		7,810,886	6,622,944	7,421,584	6,233,642
		<b>8,855,295</b>	<b>7,031,615</b>	<b>8,465,993</b>	<b>6,642,313</b>
<b>19. Interest bearing liabilities</b>					
<b>Current</b>					
Hire purchase and lease liabilities	23	<b>3,348,997</b>	<b>3,937,290</b>	<b>2,300,025</b>	<b>2,960,939</b>
<b>Non-current</b>					
Hire purchase and lease liabilities	23	<b>27,685,839</b>	<b>29,874,104</b>	<b>10,175,749</b>	<b>11,315,043</b>
<b>Financing arrangements</b>					
The Group's hire purchase and lease liabilities of \$31,034,836 (2014: \$33,811,394) and the Company's hire purchase and lease liabilities of \$12,475,774 (2014: \$14,275,982) are secured by the leased assets.					
<b>20. Provisions</b>					
<b>Current</b>					
Liability for annual leave		2,054,579	1,636,050	2,054,579	1,636,050
Liability for long service leave		464,890	267,986	464,890	267,986
	25	<b>2,519,469</b>	<b>1,904,036</b>	<b>2,519,469</b>	<b>1,904,036</b>
<b>Non-current</b>					
Liability for long service leave	25	<b>298,580</b>	<b>387,746</b>	<b>298,580</b>	<b>387,746</b>
<b>21. Reserves</b>					
Asset revaluation reserve at 1 May		226,042	234,290	226,042	234,290
Revaluation		2,530,903	(8,248)	2,530,903	(8,248)
<b>Asset revaluation reserve at 30 April</b>		<b>2,756,945</b>	<b>226,042</b>	<b>2,756,945</b>	<b>226,042</b>
<b>22. Retained Surplus</b>					
<b>Current</b>					
Retained surplus at 1 May		7,854,473	7,324,225	8,914,652	8,485,865
Net surplus for the year		1,404,044	530,248	2,131,865	428,787
<b>Retained Surplus at 30 April</b>		<b>9,258,517</b>	<b>7,854,473</b>	<b>11,046,517</b>	<b>8,914,652</b>

## CAREFLIGHT LIMITED – FINANCIAL REPORT

### 23. Commitments

		Consolidated					
		2015			2014		
Note	Future minimum lease payments	Interest	Present value of minimum lease payments	Future minimum lease payments	Interest	Present value of minimum lease payments	
		\$	\$	\$	\$	\$	
<b>Hire purchase and finance lease commitments for the Group are:</b>							
Within one year	19	5,333,810	1,984,813	3,348,997	6,104,870	2,167,580	3,937,290
One year or later and no later than five years	19	20,596,675	5,695,626	14,901,049	22,304,198	6,650,879	15,653,319
Later than five years	19	15,051,901	2,267,111	12,784,790	17,573,779	3,352,994	14,220,785
		<b>40,982,386</b>	<b>9,947,550</b>	<b>31,034,836</b>	<b>45,982,847</b>	<b>12,171,453</b>	<b>33,811,394</b>
<b>Operating lease commitments for the Group are:</b>							
<b>VH-LWI</b>							
Within one year	23 a)	1,755,437	-	1,755,437	1,715,840	-	1,715,840
One year or later and no later than five years		2,340,583	-	2,340,583	3,717,654	-	3,717,654
		<b>4,096,020</b>	<b>-</b>	<b>4,096,020</b>	<b>5,433,494</b>	<b>-</b>	<b>5,433,494</b>

- a) The Company has entered into an operating lease agreement for a Bell 412 helicopter VH-LWI, deployed in Sydney, to fulfil commitments under medical retrieval contracts.

## CAREFLIGHT LIMITED – FINANCIAL REPORT

### 23. Commitments (continued)

		Company					
		2015			2014		
Note	Future minimum lease payments	Interest	Present value of minimum lease payments	Future minimum lease payments	Interest	Present value of minimum lease payments	
		\$	\$	\$	\$	\$	
<b>Hire purchase and finance lease commitments for the Company are:</b>							
Within one year	19	2,979,349	679,324	2,300,025	3,751,704	790,765	2,960,939
One year or later and no later than five years	19	11,163,894	1,299,161	9,864,733	12,877,614	1,911,949	10,965,665
Later than five years	19	481,152	170,136	311,016	642,371	292,993	349,378
		<b>14,624,395</b>	<b>2,148,621</b>	<b>12,475,774</b>	<b>17,271,689</b>	<b>2,995,707</b>	<b>14,275,982</b>
<b>Operating lease commitments for the Company are:</b>							
<b>VH-LWI</b>							
Within one year	23 a)	1,755,437	-	1,755,437	1,715,840	-	1,715,840
One year or later and no later than five years		2,340,583	-	2,340,583	3,717,654	-	3,717,654
		<b>4,096,020</b>	<b>-</b>	<b>4,096,020</b>	<b>5,433,494</b>	<b>-</b>	<b>5,433,494</b>

## CAREFLIGHT LIMITED – FINANCIAL REPORT

### 24. Notes to the statement of cash flows

#### a) Reconciliation of cash

For the purposes of the statement of cash flows, cash includes cash on hand and at bank and short term deposits at call. Cash at the end of the year as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:

Note	Consolidated		Company	
	2015 \$	2014 \$	2015 \$	2014 \$
Cash on hand	7,343	14,410	7,343	14,410
Cash at bank	12,593,271	6,291,356	12,374,495	6,072,479
7	<b>12,600,614</b>	<b>6,305,766</b>	<b>12,381,838</b>	<b>6,086,889</b>
<b>b) Reconciliation of cash flows from operating activities</b>				
Net surplus for the year	1,404,044	530,248	2,131,865	428,787
<b>Add: items classified as investing/financing activities:</b>				
Net (gain)/loss on sale of non-current assets	(316,506)	85,897	(316,506)	85,897
<b>Add: non-cash items:</b>				
Depreciation	4,619,446	3,989,545	2,926,845	2,229,044
<b>Operating surplus before changes in working capital and provisions</b>	<b>5,706,984</b>	<b>4,605,690</b>	<b>4,742,204</b>	<b>2,743,728</b>
(Increase)/decrease in trade and other receivables	1,856,927	1,997,026	1,856,927	1,997,026
(Increase)/decrease in inventories	(27,889)	58,975	(27,889)	58,975
(Increase)/decrease in other current assets	206,599	14,405	195,030	3,637
(Increase)/decrease in intercompany receivable	-	-	100	-
Increase/(decrease) in trade and other payables	(829,471)	774,112	(829,471)	384,810
Increase/(decrease) in income received in advance	1,823,680	2,171,699	1,823,680	2,171,699
Increase/(decrease) in provisions	526,267	(71,030)	526,267	(71,030)
<b>Net cash from operating activities</b>	<b>9,263,097</b>	<b>9,550,877</b>	<b>8,286,848</b>	<b>7,288,845</b>

## CAREFLIGHT LIMITED – FINANCIAL REPORT

	Consolidated		Company	
	2015 \$	2014 \$	2015 \$	2014 \$
<b>25. Employee benefits</b>				
Aggregate liability for employee entitlements including on-costs:				
Current	2,519,469	1,904,036	2,519,469	1,904,036
Non-current	298,580	387,746	298,580	387,746
	<b>2,818,049</b>	<b>2,291,782</b>	<b>2,818,049</b>	<b>2,291,782</b>
<b>Number of employees</b>				
Number of employees at year end	<b>182</b>	<b>167</b>	<b>182</b>	<b>167</b>

### Superannuation commitment

The Group was under a legal obligation during the period 1 May 2014 – 30 June 2014 to contribute 9.25% of each employee's base salary to a superannuation fund nominated by each employee and 9.5% during the period 1 July 2014 – 30 April 2015.

### Types of benefits

The superannuation funds provide benefits which represent the accumulation of contributions to employees, providing lump sum or annuity benefits upon retirement, death or disability.

	Consolidated		Company	
	2015 \$	2014 \$	2015 \$	2014 \$
<b>Contributions</b>				
Details of contributions during the year are as follows:				
Employer contributions to the funds	<b>2,572,540</b>	<b>2,130,533</b>	<b>2,572,540</b>	<b>2,130,533</b>

## 26. Related party disclosure

The following were key management personnel of the Group at any time during the reporting period.

### Non-executive directors

Andrew REFSHAUGE  
 Patricia ANGUS  
 David BOWEN  
 Daniel CASS (resigned 27 February 2015)  
 Garry DINNIE  
 Anna GUILLAN

### Executive directors

Derek COLENBRANDER – Chief Executive Officer  
 Ian BADHAM

### Other executives

Andrew ANDERSON – General Manager Medical & Support Services  
 Natalie GALLAGHER – Human Resources Manager  
 Alan GARNER – Medical Director (resigned 27 March 2015)  
 Tanya IZOD – General Manager Northern Operations  
 Mark LEVER – General Manager Public Affairs and Communications (commenced 1 July 2014)  
 David MANN – General Manager Aviation Services  
 Trent OSBORN – Head of Fundraising  
 Richard SANDFORD – Chief Pilot  
 Paul SMITH – General Manager CareFlight International  
 Rajini SURENDRAN – Finance Manager

**26. Related party disclosure (continued)**

**a) Transactions with key management personnel**

	Consolidated		Company	
	2015	2014	2015	2014
	\$	\$	\$	\$
Short term employee benefits	2,235,372	2,396,680	2,235,372	2,396,680
Long term employee benefits	203,477	216,562	203,477	216,562
	<b>2,438,849</b>	<b>2,613,242</b>	<b>2,438,849</b>	<b>2,613,242</b>

**b) Loans and other transactions with key management personnel**

Dr Andrew Refshauge, Chairman of the Board, received an allowance in recognition of the time he commits to the affairs of the Group above and beyond the normal role of a board chairman. He was paid \$62,500 (2014: \$60,000) for these services under normal market rates.

Garry Dinnie, non-executive director and Chairman of the Audit & Risk Committee, received an allowance in recognition of the time he commits to the affairs of the Group above and beyond the normal role of chairman of a board committee. He was paid \$30,000 (2014: \$30,140) for these services under normal market rates.

David Mann, General Manager Aviation Services, purchased a motor vehicle from the Company for \$16,000 on normal commercial terms.

**c) Other related party transactions**

Peter Quayle, a member of the Company, provided company secretarial and consultancy services to the Group. He was paid \$52,658 (2014: \$56,456) for these services under normal market rates.

Heidi Colenbrander, wife of Derek Colenbrander, Chief Executive Officer provided website content management and editorial services to the Group. She was paid \$34,050 (2014: \$31,800) for these services under normal market rates.

Max Mann, father of David Mann, General Manager Aviation Services, purchased a motor vehicle from the Company for \$18,250 on normal commercial terms.

**27. Economic dependency**

The Group has continuing financial support from the NT Government, NSW Government, sponsors and the community.

**28. Events subsequent to reporting date**

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material or unusual nature likely, in the opinion of the directors of the Company, to affect significantly the operations of the Company, the results of those operations, or the state of affairs of the Company, in future financial years.

**29. Registered charity**

The Company is an authorised fundraiser under the provisions of the Charitable Fundraising Act 1991 (NSW), the Fundraising Act 1998 (VIC), the Charitable Collections Act 2003 (ACT), the Collections for Charities Act 2001 (TAS), the Collections for Charitable Purposes Act 1939 (SA) and the Charitable Collections Act 1946 (WA).

**30. Information and declaration to be furnished under the Charitable Fundraising Act 1991 (NSW), the Charitable Collections Act 1946 (WA), the Fundraising Act 1998 (VIC), the Charitable Collections Act 2003 (ACT), the Collections for Charities Act 2001 (TAS), the Collections for Charitable Purposes Act 1939 (SA), the Australian Charities and Not-for-profits Commission Act 2012.**

Fundraising appeals conducted by the Company which are used to continue the Group's role of providing rapid response critical care services.

- Christmas
- Taxation
- Newsletter
- Corporate

## CAREFLIGHT LIMITED – FINANCIAL REPORT

31. Statement of income and expenditure	Consolidated		Company	
	2015 \$	2014 \$	2015 \$	2014 \$
<b>Fundraising</b>				
<b>Donations and sponsorship revenue</b>				
Bequests	442,655	588,437	442,655	588,437
Corporate and general donations	4,122,617	3,593,912	4,122,617	3,593,912
Appeals	1,482,962	1,449,499	1,482,962	1,449,499
Sponsorship-Motor Accidents Authority	-	1,000,000	-	1,000,000
Sponsorship-Other	-	46,307	-	46,307
<b>Gross revenue - donations and sponsorship</b>	<b>6,048,234</b>	<b>6,678,155</b>	<b>6,048,234</b>	<b>6,678,155</b>
<b>Donations and sponsorship expenditure</b>				
Bequests	14,803	-	14,803	-
Corporate and general donations	1,208,629	1,002,408	1,208,629	1,002,408
Appeals	766,709	637,219	766,709	637,219
Sponsorship	-	-	-	-
<b>Total expenditure - donations and sponsorship</b>	<b>1,990,141</b>	<b>1,639,627</b>	<b>1,990,141</b>	<b>1,639,627</b>
<b>Net surplus - donations and sponsorship</b>	<b>4,058,093</b>	<b>5,038,528</b>	<b>4,058,093</b>	<b>5,038,528</b>
<b>Merchandising and events revenue</b>				
Bear merchandising	5,152,337	5,746,611	5,152,337	5,746,611
Events	1,107,979	1,162,493	1,107,979	1,162,493
<b>Gross revenue - merchandising and events</b>	<b>6,260,316</b>	<b>6,909,104</b>	<b>6,260,316</b>	<b>6,909,104</b>
<b>Merchandising and events expenditure</b>				
Bear merchandising	3,936,982	4,266,786	3,936,982	4,266,786
Events	623,742	630,615	623,742	630,615
<b>Total expenditure - merchandising and events</b>	<b>4,560,724</b>	<b>4,897,401</b>	<b>4,560,724</b>	<b>4,897,401</b>
<b>Net surplus - merchandising and events</b>	<b>1,699,592</b>	<b>2,011,703</b>	<b>1,699,592</b>	<b>2,011,703</b>
<b>Total revenue - fundraising</b>	<b>12,308,550</b>	<b>13,587,259</b>	<b>12,308,550</b>	<b>13,587,259</b>
<b>Total expenditure - fundraising</b>	<b>6,550,865</b>	<b>6,537,028</b>	<b>6,550,865</b>	<b>6,537,028</b>
<b>Net surplus - fundraising</b>	<b>5,757,685</b>	<b>7,050,231</b>	<b>5,757,685</b>	<b>7,050,231</b>
<b>Other revenue</b>				
Government revenue	50,545,887	49,291,078	48,210,075	46,176,658
Aeromedical and other retrieval revenue	12,153,434	5,068,751	12,153,434	5,068,751
Foreign exchange gain	1,465	930	1,465	930
Finance income	120,767	123,647	120,767	123,379
Net gain on sale of non-current assets	316,506	-	316,506	-
Share of surplus from equity accounted investee	-	68,741	-	68,741
	<b>63,138,059</b>	<b>54,553,147</b>	<b>60,802,247</b>	<b>51,438,459</b>
<b>Other expenditure</b>				
Operations and administration – costs of personnel	34,560,309	29,138,665	34,560,309	29,138,665
Direct costs of aeromedical operations	19,264,468	18,609,346	19,264,468	18,609,346
Depreciation	4,619,446	3,989,545	2,926,845	2,229,044
Insurance	839,463	998,479	839,463	998,479
Professional fees	1,583,001	2,350,435	1,583,001	2,350,435
General overheads	4,273,047	3,472,042	4,273,047	3,657,326
Foreign exchange loss	-	5,107	-	5,107
Finance charges	2,351,966	2,423,614	980,934	985,604
Net loss on sale of non-current assets	-	85,897	-	85,897
	<b>67,491,700</b>	<b>61,073,130</b>	<b>64,428,067</b>	<b>58,059,903</b>
<b>Total revenue</b>	<b>75,446,609</b>	<b>68,140,406</b>	<b>73,110,797</b>	<b>65,025,718</b>
<b>Total expenditure</b>	<b>74,042,565</b>	<b>67,610,158</b>	<b>70,978,932</b>	<b>64,596,931</b>
<b>Net surplus for the year transferred to retained surplus</b>	<b>1,404,044</b>	<b>530,248</b>	<b>2,131,865</b>	<b>428,787</b>

## CAREFLIGHT LIMITED – FINANCIAL REPORT

### 32. Statement showing how funds received from fundraising appeals was applied to charitable purposes.

	Consolidated		Company	
	2015 \$	2014 \$	2015 \$	2014 \$
<b>Net surplus from fundraising</b>	5,757,685	7,050,231	5,757,685	7,050,231
This was applied to the charitable purposes in the following manner:				
<b>Expenditure on general operating and administration costs</b>	<b>5,757,685</b>	<b>7,050,231</b>	<b>5,757,685</b>	<b>7,050,231</b>
Total other expenditure	67,491,700	61,073,130	64,428,067	58,059,903
Less: Net surplus from fundraising	5,757,685	7,050,231	5,757,685	7,050,231
<b>Shortfall</b>	<b>61,734,015</b>	<b>54,022,899</b>	<b>58,670,382</b>	<b>51,009,672</b>
Group Shortfall of \$61,734,015 (2014: \$54,022,899)				
Company Shortfall of \$58,670,382 (2014: \$51,009,672)				
was provided from the following sources:				
Government revenue	50,545,887	49,291,078	48,210,075	46,176,658
Aeromedical and other retrieval revenue	12,153,434	5,068,751	12,153,434	5,068,751
Foreign exchange gain	1,465	930	1,465	930
Finance income	120,767	123,647	120,767	123,379
Gain on sale of non-current assets	316,506	-	316,506	-
Share of surplus from equity accounted investee	-	68,741	-	68,741
	<b>63,138,059</b>	<b>54,553,147</b>	<b>60,802,247</b>	<b>51,438,459</b>
Less: Shortfall between surplus available from fundraising appeals conducted and total expenditure	61,734,015	54,022,899	58,670,382	51,009,672
<b>Net surplus</b>	<b>1,404,044</b>	<b>530,248</b>	<b>2,131,865</b>	<b>428,787</b>

### 33. Details of gross income and aggregate expenditure of appeals conducted jointly with traders

Gross income	<b>5,896,399</b>	<b>6,504,541</b>	<b>5,896,399</b>	<b>6,504,541</b>
Total expenditure incurred	<b>4,493,006</b>	<b>4,835,934</b>	<b>4,493,006</b>	<b>4,835,934</b>

### 34. Comparisons of certain monetary figures and percentages

	Consolidated			
	2015 \$	2015 %	2014 \$	2014 %
Costs of procuring donations and sponsorship / Gross revenue from donations and sponsorship	1,990,141/ 6,048,234	33	1,639,627/ 6,678,155	25
Costs of merchandising and events / Gross revenue from merchandising and events	4,560,724/ 6,260,316	73	4,897,401/ 6,909,104	71
Total costs of fundraising / Gross revenue from fundraising	6,550,865/ 12,308,550	53	6,537,028/ 13,587,259	48
Net surplus from fundraising / Gross revenue from fundraising	5,757,685/ 12,308,550	47	7,050,231/ 13,587,259	52
Total costs of services / Total expenditure	53,824,777/ 74,042,565	73	47,748,011/ 67,610,158	71
Total costs of services / Total revenue	53,824,777/ 75,446,609	71	47,748,011/ 68,140,406	70

## CAREFLIGHT LIMITED – FINANCIAL REPORT

	Company			
	2015 \$	2015 %	2014 \$	2014 %
Costs of procuring donations and sponsorship / Gross revenue from donations and sponsorship	1,990,141/ 6,048,234	33	1,639,627/ 6,678,155	25
Costs of merchandising and events / Gross revenue from merchandising and events	4,560,724/ 6,260,316	73	4,897,401/ 6,909,104	71
Total costs of fundraising / Gross revenue from fundraising	6,550,865/ 12,308,550	53	6,537,028/ 13,587,259	48
Net surplus from fundraising / Gross revenue from fundraising	5,757,685/ 12,308,550	47	7,050,231/ 13,587,259	52
Total costs of services / Total expenditure	53,824,777/ 70,978,932	76	47,748,011/ 64,596,931	74
Total costs of services / Total revenue	53,824,777/ 73,110,797	74	47,748,011/ 65,025,718	73

## CAREFLIGHT LIMITED – FINANCIAL REPORT

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### Declaration by Chairman in respect of fundraising appeals

I, Andrew Refshauge, Chairman of CareFlight Limited, declare in my opinion:

- (a) the consolidated statement of surplus or deficit and other comprehensive income gives a true and fair view of all income and expenditure of CareFlight Limited with respect to fundraising appeal activities for the financial year ended 30 April 2015;
- (b) the consolidated statement of financial position gives a true and fair view of the state of affairs with respect to fundraising appeal activities as at 30 April 2015;
- (c) the provisions of the Australian Charities and Not-for-profits Commission Act 2012, the Charitable Fundraising Act 1991 (NSW), the Fundraising Act 1998 (VIC), the Charitable Collections Act 2003 (ACT), the Collections for Charities Act 2001 (TAS), the Collections for Charitable Purposes Act 1939 (SA) and the Charitable Collections Act 1946 (WA), the Regulations under the Act(s) and the conditions attached to the authorities have been complied with for the financial year ended 30 April 2015; and
- (d) the internal controls exercised by CareFlight Limited are appropriate and effective in accounting for all income received and applied from any fundraising appeals.



Andrew Refshauge  
Chairman

Signed at Sydney on 23 June 2015

## CAREFLIGHT LIMITED – FINANCIAL REPORT

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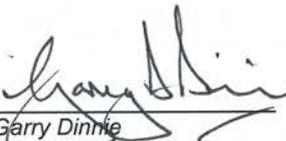
### Directors' declaration

- 1 In the opinion of the directors of CareFlight Limited (the Company):
- (a) the consolidated financial statements and notes, set out on pages 10 to 36, are in accordance with the Australian Charities and Not-for-profits Commission Act 2012, including:
    - (i) giving a true and fair view of the Group's and the Company's financial position as at 30 April 2015 and of its performance, for the financial year ended on that date; and
    - (ii) complying with Australian Accounting Standards – Reduced Disclosure Regime and the Australian Charities and Not-for-profits Commission Regulation 2013; and
  - (b) there are reasonable grounds to believe that the Group will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the directors:



Andrew Refshauge  
Chairman



Garry Dinnie  
Director

Dated at Sydney on 23 June 2015



**Auditor's Independence Declaration under subdivision 60-C section 60-40 of Australian Charities and Not-for-profits Commission Act 2012**

To: the Directors of CareFlight Limited

I declare that, to the best of my knowledge and belief, in relation to the audit for the financial year ended 30 April 2015 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Australian Charities and Not-for-profits Commission Act 2012 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

*KPMG*

KPMG

*Chris Hollis*

Chris Hollis  
*Partner*

Sydney

23 June 2015



## **Independent auditor's report to the members of CareFlight Limited**

### **Report on the financial report**

We have audited the accompanying financial report of CareFlight Limited the Company, which comprises the statements of financial position as at 30 April 2015, and statements of surplus and deficit and other comprehensive income, statements of changes in equity and statements of cash flows for the year ended on that date, notes 1 to 34 comprising a summary of significant accounting policies and other explanatory information and the directors' declaration of the Company and the Group comprising the Company and the entities it controlled at the year's end or from time to time during the financial year.

This audit report has also been prepared for the members of the Company pursuant to Australian Charities and Not-for-profits Commission Act 2012 and the Australian Charities and Not-for-profits Commission Regulation 2013 (ACNC), Section 24(2) of the Charitable Fundraising Act (NSW) 1991 and Regulations, Section 15(1) and 15(2) of the WA Charitable Collections Act 1946 and Regulations 1947, Fundraising Act 1998 (VIC), the Charitable Collections Act 2003 (ACT), and the Collections for Charitable Purposes Act 1939 (SA) collectively the Acts and Regulations.

#### *Directors' responsibility for the financial report*

The Directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements, the ACNC, the Acts and Regulations. The Directors' responsibility also includes such internal control as the Directors determine necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement whether due to fraud or error.

#### *Auditor's responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and Group's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We performed the procedures to assess whether in all material respects the financial report gives a true and fair view, in accordance with Australian Accounting Standards – Reduced Disclosure Requirements, and the ACNC, a true and fair view which is consistent with our understanding of the Company's and the Group's financial position and of its performance.

In addition, our audit report has also been prepared for the members of the Company to meet the requirements of the Acts and Regulations. Accordingly, we have performed additional work beyond that which is performed in our capacity as auditors pursuant to the ACNC. These additional procedures included obtaining an understanding of the internal control structure for fundraising appeal activities and examination, on a test basis, of evidence supporting compliance with the accounting and associated record keeping requirements for fundraising appeal activities pursuant to the Acts and Regulations.

It should be noted that the accounting records and data relied upon for reporting on fundraising appeal activities are not continuously audited and do not necessarily reflect after the event accounting adjustments and the normal year end financial adjustments for such matters as accruals, prepayments, provisioning and valuations necessary for year end financial report preparation.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

#### *Independence*

In conducting our audit, we have complied with the independence requirements of the Australian Charities and Not-for-profits Commission Act 2012.

#### *Basis for qualified auditor's opinion*

Fundraising revenue is a significant source of fundraising revenue for CareFlight Limited. CareFlight Limited has determined that it is impracticable to establish controls over the collection of fundraising revenue prior to entry into its financial records. Accordingly, as the evidence available to us regarding fundraising revenue from this source was limited, our audit procedures with respect to fundraising revenue had to be restricted to the amounts recorded in the financial records. We therefore are unable to express an opinion whether the fundraising revenue of CareFlight Limited reported in the accompanying financial report is complete.

In respect of the qualification however, based on our understanding of the internal controls, nothing has come to our attention which would cause us to believe that the internal controls over revenue from fundraising appeal activities by the Company, are not appropriate given the size and nature of the Company.

#### *Qualified Auditor's opinion pursuant to the Australian Charities and Not-for-profits Commission Act 2012*

In our opinion, except for the possible effects of the matter described in the basis for qualified opinion paragraph, the financial report of CareFlight Limited is in accordance with the Australian Charities and Not-for-profits Commission Act 2012 including:

- (a) giving a true and fair view of the Company's and Group's financial position as at 30 April 2015 and of its performance for the year ended on that date; and
- (b) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the Australian Charities and Not-for-profits Commission Regulation 2013.



## **NSW – Reporting under Charitable Fundraising (NSW) Act 1991**

### *Audit opinion pursuant to the Charitable Fundraising Act (NSW) 1991*

In our opinion, except for the possible effects of matter described in the basis for qualified opinion paragraph:

- (a) the financial report gives a true and fair view of CareFlight Limited's financial result of fundraising appeal activities for the financial year ended 30 April 2015;
- (b) the financial report has been properly drawn up, and the associated records have been properly kept for the period from 1 May 2014 to 30 April 2015, in accordance with the Charitable Fundraising Act (NSW) 1991 and Regulations;
- (c) money received as a result of fundraising appeal activities conducted during the period from 1 May 2014 to 30 April 2015 has been properly accounted for and applied in accordance with the Charitable Fundraising Act (NSW) 1991 and Regulations; and
- (d) there are reasonable grounds to believe that CareFlight Limited will be able to pay its debts as and when they fall due.

## **WA – Reporting under Charitable Collections Act (WA) 1946**

### *Audit opinion pursuant to the Charitable Collections Act (WA) 1946 and Charitable Collections Regulations (WA) 1947*

In accordance with the requirements of Section 15(2) of the Charitable Collections Act (WA) 1946 and Charitable Collections Regulations (WA) 1947 (the Act and Regulations), we have reviewed the Act and Regulations for the purpose of reporting whether, as a result of completing our audit procedures on the financial report of the Company for the year ended 30 April 2015, we have not become aware of any condition or event that constitute a material default by the Company in the performance of, or compliance with, any requirements of the Act or Regulations.

In our opinion, the Company, for the year ended 30 April 2015, has complied in all material respects with the requirements of the Charitable Collections Act (WA) 1946 and Charitable Collections Regulations (WA) 1947.

KPMG

Chris Hollis  
Partner

Sydney

27 June 2015