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# Foreword by Chairperson

Our planet faces a series of complex environmental challenges, from pollution of land and oceans to biodiversity loss and climate change including weather volatility and natural disasters.

A report published in 2018 by the UN Intergovernmental Panel on Climate Change warned that the global community only had until 2030 to bring about the unprecedented transformation required to limit global warming to a maximum of 1.5°C. A recent UN report has warned that over the coming decades, human activity will put more than one million plant and animal species at risk of extinction.

We understand the importance of reducing our environmental impacts to improve the sustainability of our business into the future. The key to achieving this is to ensure our business strives to efficiently manage the resources we use throughout our operations. To that end, we have developed this Environmental Sustainability Plan 2021-2025 which will see CareFlight identify, build and embed our sustainability activities over the next four years.

Commitments include increasing our onsite solar energy generation, electric vehicles and improving our approach to responsible investing, focusing on ethical investments and investments that support sustainability.

I invite all staff to take ownership of this Plan and treat what is the greatest moral challenge of our time, with the seriousness it deserves.

Andrew Refshauge Chairman



# Environmental sustainability at CareFlight | background

The Environmental Sustainability Plan (ESP) is aimed at implementing a business strategy that focuses on ensuring CareFlight progresses toward a sustainability goal. In addition, the Plan recognises the limitations to CareFlight, of technical feasibility given the nature of our work (e.g. Aviation), and institutional capacity as a not-for-profit, to implement changes that are economically viable.

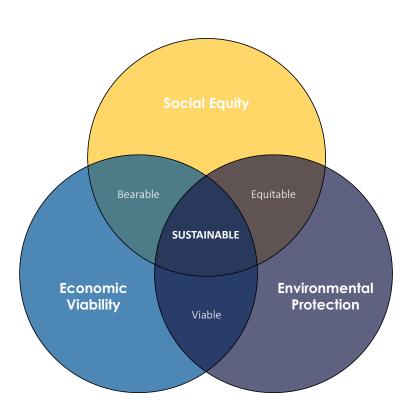
CareFlight is committed to developing, implementing and maintaining an Environmental Sustainability Plan (ESP) that complies with the requirements of international standard ISO 14001. CareFlight already complies with the ISO 14001 standard, and will ensure we have defined achievable goals that can be monitored under the Governance and Reporting framework to ensure that the Board can monitor progress toward completion of each goal.

As an organisation, the Board and Management of CareFlight are further committed to:

- fostering the sustainable use of the Earth's resources by "treading lightly," recognising the approach of Australia's Indigenous people in minimising our impact on the land
- comply with all relevant environmental legislation, regulations, planning policies and related initiatives
- set environmental objectives and targets to ensure continuous improvement
- measure, monitor and report on environmental management initiatives
- incorporate environmental better practice into our core business plans and management processes

- undertake responsible resource management practices that aim to prevent pollution and reduce waste
- ensure we work closely with our clients, suppliers and other stakeholders to continually improve our business processes which affect the environment
- explore best practice and innovative environmental management approaches in the aviation and clinical sectors
- foster the initiation and ownership of environmental activities by all our staff through education, thereby building a strong environmentally-aware business culture, and
- communicate this Environmental Policy Statement to all staff and make it available to the public.





The graphic depicts the challenge of achieving sustainability; given the interaction of economic, social and environmental considerations. As one of Australia's most reputable charities, our focus on social equity and concern for protecting the environment must be balanced against the economic viability for CareFlight.





The United Nations Sustainable Development Goals (SDGs) are at the heart of a global agenda aiming to tackle the world's most pressing challenges by 2030 – including ending poverty, bringing more equitable prosperity and protecting the planet.

CareFlight has a role to play in contributing to the achievement of the SDGs. The ESP supports CareFlight's commitment to seven of the SDGs that have an environmental focus.

For a full list of the UN's Sustainable Development Goals visit https://sustainabledevelopment.un.org

#### **GOAL**

### Ensure availability and sustainable management of water and sanitation for all

#### ESP Focus Area(s)

Energy & Water Efficiency

#### **GOAL**



Take urgent action to combat climate change and its impacts

#### ESP Focus Area(s)

Climate Action Investments



Ensure access to affordable. reliable, sustainable and modern energy for all

Climate Action

Energy & Water Efficiency



Conserve and sustainable use Waste & Recycling the oceans, seas and marine resources



Make cities inclusive, safe, resilient and sustainable

Travel & Transport



Sustainably manage forests, combat desertification, halt and reserve land degradation, halt biodiversity loss

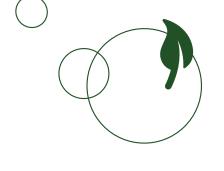
Facilities Management Goods & Services



Ensure sustainable consumption and production patterns

Waste & Recycling Engagement & Integration





# **Our targets**

To help focus our environmental strategies, CareFlight has set the following realistic electricity, water and waste reduction targets. These targets demonstrate a determination to reduce our environmental impact:

2021-2025 **CareFlight Environmental Targets** 

CareFlight fuel and emissions targets







**CARBON NEUTRAL GROWTH FROM 2020** 





CUT NET EMISSIONS 50% ¥



## Focus areas

CareFlight has already commenced a number of initiatives related to each of the key areas identified more fully below.

These initiatives will be further defined into projects within the ESP, with responsibilities, resources and timelines attached. Where a significant budget decision is required for a specific project this will be presented to the Board for a decision.

The emissions associated with our aircraft fuel use are our single largest environmental impact, accounting for the largest part of our total emissions footprint.

CareFlight seeks to minimise our emissions via implementation of the following initiatives to improve efficiency, reduce fuel use and greenhouse gas emissions:

- Aircraft weight reduction initiatives
- Investing in a Flight Data Management System which includes GPSbased navigation technology (Smart Tracking) to improve operational efficiency
- Investing in a fuel-efficient fleet

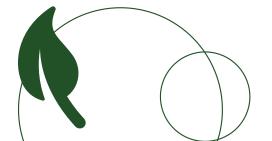


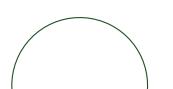
#### **GLOBAL GOAL**

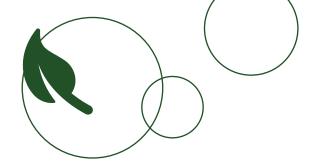
### Climate action

In 2018, a landmark report by the UN Intergovernmental Panel on Climate Change (IPCC) warned that a rapid and unprecedented transformation is required to limit global warming to a 'safe' limit of 1.5°C. Mitigating our climate impact, while building capacity to adapt to a changing climate, are key challenges for CareFlight.

| TARGET                               | ACTION   | RESPONSIBILITY              |
|--------------------------------------|--|-----------------------------|
| Cut net emissions<br>50% by 2050     | All Power at bases<br>and HQ to be from<br>renewable sources | GM Shared Services          |
| Renewable Energy<br>Power Agreements | Scoping Study  | GM Shared Services /<br>CFO |











**GLOBAL GOALS** 

## Energy and water efficiency

CareFlight aims to continually improve energy and water efficiency by investing in highefficiency equipment, fittings and new technologies.

To ensure we achieve our electricity and water targets, we systematically identify and implement electricity and water saving projects across all areas of our operations.

| TARGET                         | ACTION  | RESPONSIBILITY   |
|--------------------------------|---|--|
| Reduce water by 20%<br>by 2025 | Progressive installation of water efficient fixtures and dishwashers in all locations Use of recycled and captured rainwater for washing of aircraft and vehicles where appropriate | GM Shared Services /<br>Facilities<br>All GMs<br>Base Managers |

| ACTION  | RESPONSIBILITY  |
|---|---|
| Proactive<br>management of<br>power usage through<br>staff engagement | All GMs   |
| Energy Assessments<br>completed at HQ and<br>NT Hangar                | GM Shared services<br>and GM NT   |
| Improving lighting<br>efficiency by adopting<br>LED technology        | GM Shared Services /<br>Facilities  |
| Procuring energy<br>efficient electrical<br>appliances                | GM Shared Services /<br>Facilities  |
|   | Proactive management of power usage through staff engagement  Energy Assessments completed at HQ and NT Hangar  Improving lighting efficiency by adopting LED technology  Procuring energy efficient electrical |







**GLOBAL GOALS** 

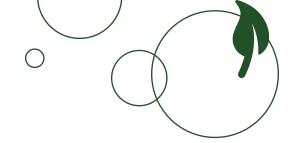
## Waste and recycling

Our strategy follows the waste hierarchy by promoting reuse over singleuse, reducing packaging and prioritising recyclable products. We will do this by engaging with suppliers and retailers and improving waste management facilities and practices.

| TARGET  | ACTION   | RESPONSIBILITY                |
|---|--|-------------------------------|
| Reduce waste by 30%<br>by 2025                                | Undertake a Waste<br>Audit & implement<br>recycling plans across<br>all base locations | Each GM                       |
| Engineering and Flight<br>Operations waste<br>management plan | Undertake scoping<br>study   | Chief pilot<br>Chief engineer |









## **Travel and transport**

Opportunities to reduce staff business travel have also been identified, including expansion and promotion of enhanced audio-visual (AV) and video conferencing (VC) facilities.

| TARGET   | ACTION   | RESPONSIBILITY                     |
|--|--|------------------------------------|
| Electric vehicles for staff and charging stations                        | Assessment of financial viability underway                                     | CFO                                |
| Eletric Fleet Vehicles<br>(PTV, Community<br>Engagement,<br>MediSim etc) | Scoping Study  | GM Shared Services /<br>Facilities |
| Electric Aircraft<br>Project   | Project underway<br>with AMSL Aero for<br>hydrogen battery<br>powered aircraft | GM Eastern                         |
| Public Transport Plan  | On hold pending COVID  | Head of HR                         |







**GLOBAL GOAL** 

## **Engagement and Integration**

For the ESP to succeed, it will need to be embedded into CareFlight's culture. Through staff engagement programs we aim to build a culture of environmental awareness and good practice within CareFlight.

An annual review of progress against the commitments, targets and activities in this Plan will be published to raise awareness, celebrate successes and maintain momentum.

| TARGET  | ACTION   | RESPONSIBILITY          |
|---|--|-------------------------|
| Staff Engagement<br>Plan to engage on<br>Sustainability | Programs and working<br>groups that engage<br>staff on achievement<br>of the ESP | GM Partnership /<br>MCM |





**GLOBAL GOAL** 

## **Facilities Management**

A framework will be developed establishing our approach to sustainable design in any new build and refurbishment projects, to deliver spaces that are fit for purpose and future proofed. This approach is underpinned by a minimum standard for new buildings, delivering high levels of sustainable design while allowing flexibility to choose the rating system best suited to each project.

| TARGET   | ACTION                             | RESPONSIBILITY                     |
|--|------------------------------------|------------------------------------|
| Base Management<br>Plans for Bankstown,<br>CRRH and NT Hangars | Part of ongoing<br>Scoping Studies | GM Shared Services /<br>Facilities |





### Investment

Investors increasingly require environmental, social and governance factors to be integrated into investment strategies and decision-making. The physical and transition risks associated with climate change and the shift to a low carbon economy should be understood and carefully considered when making investment decisions.

#### Commitments

- Integrate best practice environmental, social and governance principles within our investment activities
- Investment Committee focus on ethical investments and investments that support sustainability

| TARGET  | ACTION            | RESPONSIBILITY          |
|---|-------------------|-------------------------|
| Investment<br>Committee focus on<br>ethical investments<br>and investments that<br>support sustainability | For consideration | Investment<br>committee |







#### **GLOBAL GOAL**

### **Goods and Services**

Sustainable procurement practices aim to procure goods and services with the lowest environmental impact and greatest economic and social benefits, while implementing strategies to avoid unnecessary consumption.

Sustainable procurement practices also play a key role in delivering activities in other focus areas, including Energy & Water Efficiency, Waste & Recycling and Facilities Management.

| TARGET  | ACTION  | RESPONSIBILITY              |
|---|---|-----------------------------|
| Assessing suppliers<br>and service providers<br>against sustainability<br>goals | Ensure suppliers and service providers are assessed for their compliance toward sustainability before award of new services | GM Shared Services /<br>CFO |

# Governance and reporting

Effective governance is critical to addressing evolving environmental sustainability priorities and expectations. The following governance structure and reporting mechanisms support the integration of the Environmental Sustainability Plan across CareFlight operations and the monitoring of commitments, targets and activities.

### Governance structure

Board

Review overall environmental performance

**Executive Committee**Endorse the ESP and review its progress

CareFlight Managers

Monitor the implementation of the ESP,
ensuring the appropriate support and
coordination is in place to efficiently deliver it

### Reporting

CareFlight will have a rolling monitoring program on our progress with delivery of actions toward achievement of the goals. An annual review will be used to reset targets and actions with the Board.





# Relevant standards and frameworks

| Theme                        | Standard of Framework   | Description   |
|------------------------------|---|---|
| Climate Action               | Paris Agreement   | A 2015 international agreement within the UN Framework Convention on Climate Change, aiming to reduce greenhouse gas emissions and limit the global temperature increase to no more than 1.5-2°C  |
|                              | Greenhouse Gas (GHG) Protocol                                 | Global standard for greenhouse gas emissions accounting and reporting, developed by the World Resources Institute and World Business Council for Sustainable Development.   |
|                              | Science Based Targets Initiative (SBTI)                       | GHG reduction target setting methodology aligning with the GHG Protocol and the Paris Agreement objective of 1.5-2°C.   |
| Energy & Water<br>Efficiency | NSW Government Resource Efficiency Policy 2019                | The policy aims to drive resource efficiency with a focus on energy, water and waste, and reducing harmful air emissions. The policy aims to ensure NSW Government agencies:  |
|                              |   | meet the challenge of rising costs for energy, water, clean air and waste management  |
|                              |   | use purchasing power to drive down the cost of resource-efficient technologies and services   |
|                              |   | show leadership by incorporating resource efficiency in decision-<br>making. The policy includes measures, targets and minimum<br>standards to drive resource efficiency  |
| Waste and Recycling          | NSW Waste Avoidance and Resource<br>Recovery Strategy 2014–21 | The NSW Environment Protection Authority prepares a new waste avoidance and resource recovery strategy every five years. The key areas identified in the strategy support investment in much-needed infrastructure, encourage innovation and improve recycling. They also help develop new markets for recycled materials and reduce litter and illegal dumping |



| Theme                      | Standard of Framework                                      | Description   |
|----------------------------|--|---|
| Travel and transport       | Transport Administration Act 1988 (NSW)                    | The Act sets a common objective and service delivery priority for transport agencies to promote delivery of transport services in an environmentally sustainable manner   |
|                            | Transport Environment and Sustainability Policy Framework  | The framework establishes a collective and coordinated approach to deliver the NSW Government's environmental and sustainability agenda across the Transport sectors. It includes objectives, targets, measures and action plans to deliver positive environmental outcomes |
| Engagement and integration | Global Reporting Initiative (GRI) Standards                | Global standard for sustainability reporting, representing best practice for reporting on a range of economic, environmental and social impacts.  |
| Facilities Management      | Green Star Design and As Built                             | Certification standard for the sustainable design and construction of buildings, administered by the Green Building Council of Australia (GBCA).  |
| Investment                 | UN Principles for Responsible Investment (PRI)             | Six principles providing guidance for responsible investment, aiming to support signatories to incorporate sustainability issues into investment decision-making and ownership practices.   |
|                            | Task Force on Climate-related Financial Disclosures (TCFD) | Industry-led initiative created to develop a set of recommendations for voluntary climate-related financial disclosures.  |



## **Conclusions**

- CareFlight is committed to reducing our environmental impact and thereby improving the sustainability of our business into the future.
- The development of the Environmental Sustainability Plan 2021-2025 is a key step towards this commitment.
- By developing initiatives in seven key focus areas, our ESP addresses the United Nations Sustainable Development Goals (SDGs).
- Some of the exciting initiatives within the key focus areas include reducing both power and water usage by 20% by 2025, reducing waste by 30% over the same time period, as well as implementing electric fleet vehicles and an electric aircraft project.
- We recognise the importance of developing a culture of environmental awareness and good practice within CareFlight. To this end, the development of environmental programs will help to engage staff in the goals and strategies of the Plan.
- In working towards the achievement of our goals, CareFlight will continuously monitor progress and provide consistent reporting on the delivery of our targets. An annual review will also be used to reset targets and actions as determined by the Board.
- This document underpins CareFlight's commitment to embed sustainability across all elements of the organisation and will ensure that we continue to shape and embed our sustainability activities over the next four years.

